

SRU Council of Trustees Information Workshop
March 17, 2026
3:00 p.m., via Zoom

The Slippery Rock University Council of Trustees held a Finance/Academic and Student Affairs Information Workshop on Tuesday, March 17, 2026, 3:00 p.m. via Zoom. The purpose of the session was to review PA, PT, OT, and Nursing program fee proposals, student life enhancement fee proposal, technology fee proposal, dining fee and parking permit fee proposals.

Guests:

Olivia Buterbaugh, MPAS PA-C
Clinical Coordinator, Assistant Professor of Physician Assistant Studies

Christine Karshin, PhD
Dean, College of Health Professions

Provost Michael Zieg welcomed Olivia Buterbaugh, MPAS PA-C, Clinical Coordinator, Assistant Professor of Physician Assistant Studies. Olivia is doing really well with clinical rotations, making sure our students have the clinical rotations they need to succeed.

Olivia thanked Council for their time today. Olivia shared that she practiced as a Physician Assistant for about nine years in general outpatient pediatrics and newborn medicine before coming to Slippery Rock University's program full-time in 2019.

Olivia shared that clinical education by far has become one of the most competitive and resource intensive components of PA training nationally. There are currently 231 accredited programs across the country and specifically within Pennsylvania we have over 30 programs. Naturally, this challenge is heightened in Pennsylvania with obtaining clinical rotations placements with having the second highest accredited clinical programs of any state in the country. We are second only to New York in terms of the number of accredited clinical programs. And also, with the ongoing rise of medical programs and residence programs locally as well.

Another point Olivia shared to support these increased fee needs and why we must be proactive around this for our continued success is economics and the cost of doing business. Naturally with inflation and the rising costs generally going on in this country, these fees are no different.

The ultimate focus, and what we all agree is paramount to our success is that students have a quality learning experience. A lot of our students are native to western Pennsylvania, and these placements allow them to learn from local providers and build professional connections, especially for our students who gain meaningful exposures and look to pursue careers locally and support our community.

Olivia continued to address a few key components that she experiences in her role as coordinator of the program that are important to share with trustees.

Commuting is another big part of the student experience, our students maintain housing local to campus, the vast majority of them who are not local, are living in housing here. If we are not able to secure placements within our local health systems and all of our local established relationships, what that looks like is sending our students to neighboring states or in areas that they are not investing in to pursue after they graduate, which does not make for a strong student experience. But the other

unintended consequence is that we are also forcing them into short-term, costly expensive housing at these outlier locations. If we cannot continue to place students locally, they will be forced to be placed outside of our community.

In addition, accredited driven standards in our program that we have established are really important. We do have above national average board status currently, of which we are very, very proud. And that is in addition to all of the positive feedback we get from our local health systems regarding our students and our graduates, many of whom they are employing. Our accreditation not only requires our students to rotate through 8 different areas of medicine, but students are also required to hit certain parameters as well. Students care for patients across the lifespan from infancy through elderly. They are also gaining valuable experience through in-patient settings, out-patient settings, emergency settings, and perioperative settings, They have to check a lot of boxes.

Our alumni are doing incredible things out there. We have alumni who are on flight teams within NICU medicine, on heart transplant teams, every single field of medicine is represented in our professional alumni network ten years later - in our back yards. Our alumni are supporting health, saving lives, and contributing in big ways in our local communities.

And, finally, Olivia stressed it is vital to remember that the investment we make in clinical education today is directly shaping the competence, the passion, the readiness of these future physical assistants. Our PA's are practicing locally, so they will be taking care of us, taking care of our friends, and our families right here in our own communities.

So, respectfully, Olivias final comment was asking I ask for Council support of our mission of the PA Program that has proven to be incredibly successful in providing our local area with phenomenal health providers. Please consider all that is being presented today in regard to this program. Thank you.

Provost Zieg presented the following Academic Program Fees proposals and justification for the fee increases.

Rationale for Academic Program Fees:

- Clinical health programs have unique costs
- Clinical placements becoming more costly and difficult to secure
- Advanced (expensive) teaching supplies (e.g., cadavers, simulated patients)
- Student support (e.g., remediation, licensure preparation, site management)
- Consistently being lowest-cost option for students is a double-edged sword
- Same (better!) student support + lower tuition/fees + higher labor expenses
- Constant economizing + shifting resources → systemic stress
- Reduce cross-subsidization of high-demand programs
- Currently diverting discretionary resources away from lower-cost, lower demand programs, which is not sustainable.

Academic Program Fees' Proposals:

- Physician Assistant
 - **Current:** \$657/term (Didactic year); \$1,907/term (Clinical year)
 - **Proposed:** \$1,950/term (both years); 3% per year increase

- Physical Therapy:
 - **Current:** None
 - **Proposed:** 1% of tuition (all terms)
- Nursing:
 - **Current:** None
 - **Proposed:** 25% of tuition (all terms)
- Occupational Therapy:
 - **Current:** \$833/term (third year only)
 - **Proposed:** \$2.5% of tuition (all terms)

Trustee Lautman asked what is the average term of the clinical program lease. Olivia responded that 5 years is typically what university legal counsel caps for these programs. If they are willing to go longer, we are happy to do that, but 5 years is the typical term for these lease agreements.

Provost Zieg shared that following the session, we will send out the fee worksheets and the slide decks presented today.

Ms. Carrie Birckbichler presented the following fee increases and provided comparison costs across PASSHE institutions. Slippery Rock University continues to be responsible and consistent with fee proposal requests to ensure students are receiving a high-quality, affordable student academic and living/learning experience.

- Dining Services Fees
 - We are proposing an increase of 6.74% (\$119 per semester/\$238 per year) on the most common meal plan to cover the two-year period of 2026-27 and 2027-28.
 - The 6.74% increase consists of an 8.4% increase in the meal swipe portion and a 0% increase in the flex fund portion of the meal plan.
 - Slippery Rock meal plan prices will continue to be some of the most affordable compared to State System peers.
- Parking Permit Fee
 - Current: \$25 per year; Proposed: \$100 per year/\$50 per semester
 - An optional off-site parking permit of \$25
 - With proposed increase SRU moves from lowest to eighth lowest in PASSHE if all other PASSHE rates remain the same.
- Student Life Enhancement Fee
 - This fee is for the purpose of supporting student life activities that enhance and extend the traditional co-curricular, outside of the classroom activities.
 - Current rate is \$5.00 per credit: Proposing a \$1.00 increase to \$6.00 per credit
 - This fee has remained the same since its inception 2011-12
- Tuition Technology Fee
 - This fee enables the university to invest in instructional technology by upgrading computer labs and classrooms and providing other technological enhancements.
 - Requesting a \$2.00 per credit increase, from \$21 to \$23 per credit, or \$276 per semester for Undergraduate in-State. The same percentage increase will apply to Out-of-State and Graduate pricing as well.
 - This rate has traditionally increased at the same rate as tuition, approved by the Board of Governors, now Council of Trustees has the option to approve.

The session concluded at 4:04 p.m. Thank you, Council, for joining the session today and many thanks to Provost Zieg and Ms. Birckbichler for presenting the fee proposals to Council for consideration. The fee proposals will be submitted for Council action at the March 26-27, 2026, quarterly business meeting.

Trustee Lautman commented that the understanding is there has never been a Physical Therapy fee in the history of the program. That is correct.

Council Chair Stoebener asked Council members to review the slide decks and supporting documents that will be provided after the session ends. Please submit your questions in advance to Michael Zieg and Carrie Birckbichler so that we can have your questions answered for review at the quarterly business meeting.

Respectfully submitted,



Tina Moser

Chief of Staff/Administrative Liaison to the SRU Council of Trustees

Documents provided:

COT Academic Affairs Fee Workshop Final ppt.

COT Finance Workshop 03162026 ppt.

New Nursing Fee Proposal for 2026-2027 doc

New DPT Fee Proposal for 2026-2027 doc

Occupational Therapy Fee Decrease Proposal for 2026-2027

Physician Therapy Fee Decrease Proposal for 2026-2027



ACADEMIC PROGRAM FEES

Michael Zieg

Clinical Rotations: Environment

Olivia Buterbaugh, MPAS PA-C

01

Program Fee Proposals

Program Needs
Requests

02

Clinical Rotations: Current Environment and Outlook

- **Olivia Buterbaugh, MPAS PA-C**
 - Clinical Coordinator, Assistant Professor of Physician Assistant Studies
- **Christine Karshin, PhD**
 - Dean, College of Health Professions

Academic Program Fees

- **Rationale**

- Clinical health programs have unique costs
 - Clinical placements becoming more costly and difficult to secure
 - Advanced (expensive) teaching supplies (e.g., cadavers, simulated patients)
 - Student support (e.g., remediation, licensure preparation, site management)
- Consistently being lowest-cost option for students is a double-edged sword
 - Same (*better!*) student support + lower tuition/fees + higher labor expenses
 - Constant economizing + shifting resources → systemic stress
- Reduce cross-subsidization of high-demand programs
 - Currently diverting discretionary resources away from lower-cost programs

- **Specific Fee Requests:**

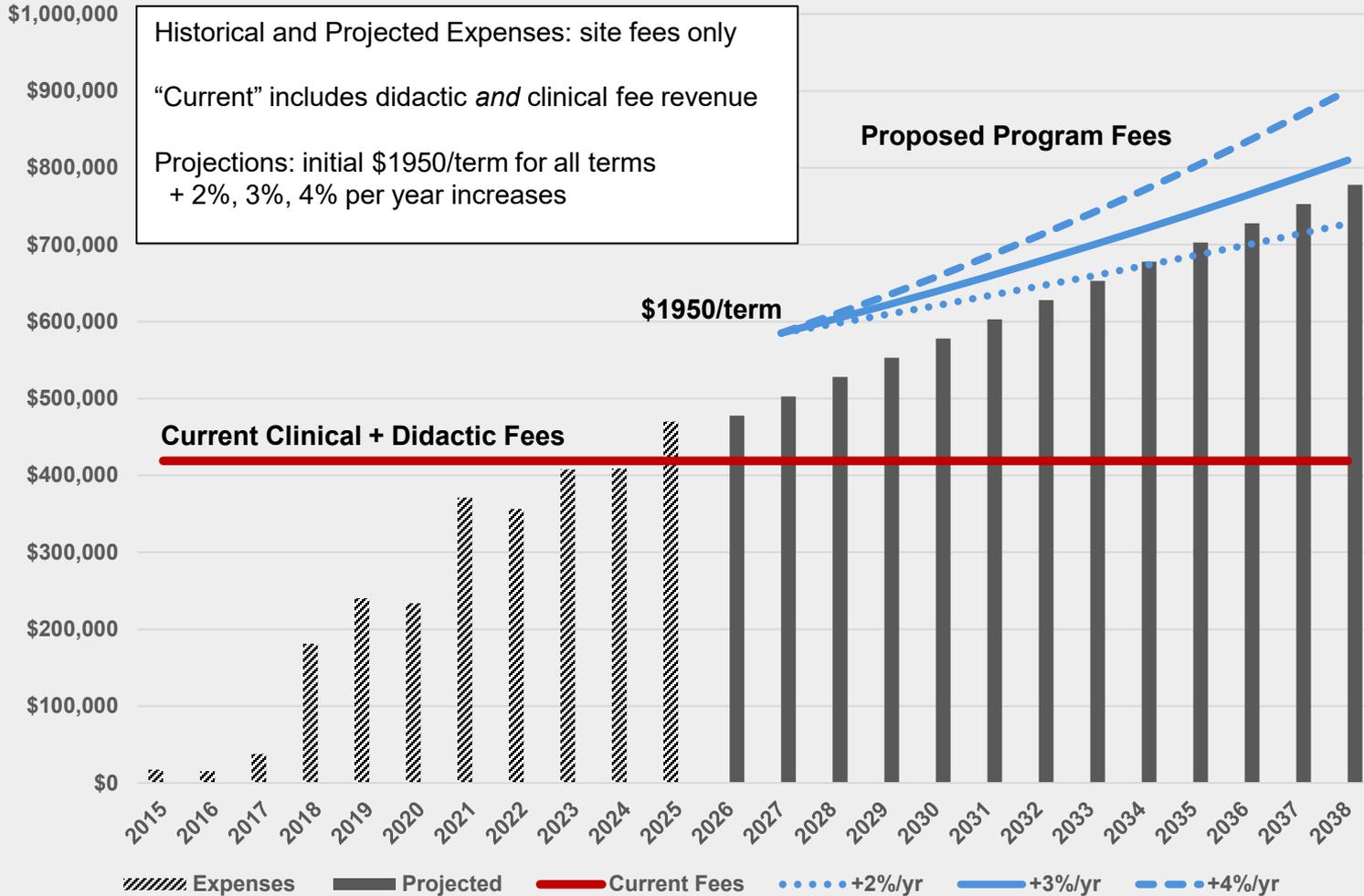
- Physician Assistant Studies
- Physical Therapy
- Nursing
- Occupational Therapy

Physician Assistant Request

Budgetary Context

- Clinical site expenses have been increasing rapidly since program inception
- PA students currently pay two different fees:
 - First year: didactic fee, \$657/term
 - Second year: clinical fee, \$1,907/term
- Site expenses have outstripped clinical fee revenue
 - Didactic fees being used to cover clinical expenses
- Even clinical + didactic insufficient to cover just clinical expenses
 - In January, \$95,000 from Academic Affairs reserves to cover the rest of this year
 - Currently almost \$200,000 short per year
- If fee is not increased:
 - Reduce quality/number of clinical sites (unacceptable)
 - Shift costs onto central budget (unsustainable)

PA Clinical Site Expenses



PHYSICIAN ASSISTANT FEE

Physician Assistant Request

- Current Fee Structure:

	Didactic (per term)	Clinical (per term)	Didactic (per year)	Clinical (per year)	Total (2 years)
Resident	\$657	\$1,907	\$1,971	\$5,721	\$7,692
Nonresident	\$673	\$2,135	\$2,019	\$6,405	\$8,424

- Proposed: \$1,950/term, 3% increase per year

	Program (per term)	Program (per year)	Total (2 years)
All Students	\$1,950	\$5,850	\$11,700

PHYSICIAN ASSISTANT FEE

Physician Assistant Comparisons

Program Costs (AY 25-26)	Tuition & Fees	Program Fees	Cost of Attendance
Commonwealth/Lock Haven	\$70,551	\$6,960	\$77,511
West Chester	\$83,087	----	\$83,087
Pitt	\$105,598	\$1,800	\$108,408
Chatham	\$110,330	\$8,196	\$118,526
Thiel	\$129,545	\$4,672	\$134,126
Carlow	\$102,714	\$11,435	\$114,149
Ashland (OH)	\$97,220	\$5,150	\$102,370
Cedarville (OH)	\$87,450	\$3,000	\$90,450
Baldwin Wallace (OH)	\$99,692	\$12,248	\$111,940
Slippery Rock (Current)	\$71,278	\$7,692	\$78,970
<i>Slippery Rock (Proposed)</i>	\$71,278	\$11,700	\$82,978

PHYSICIAN ASSISTANT FEE

Physical Therapy Request

Budgetary Context

- No current program-specific fee
- Higher-than-typical expenses for graduate, in-person, hands-on/clinical prep programs
 - Site fees not being charged yet, but “didactic” costs escalating
 - Clinical support expenses
- Currently being “patched” ad-hoc by dean + provost
 - Funding redirected from undergraduate enrichment
 - Fee funds would replace this necessity
- If this were an undergraduate program, students would pay STEM-H fees:
 - Average of \$460/term, ranging from \$341 to \$558 for individual terms
 - Would total \$3,700 over course of program

Physical Therapy Request

- Current

	FY24	FY25	FY26 (YTD)
Fees	\$0	\$0	\$0
Base Budget	\$87,724	\$54,708	\$54,708
Supplemental Funding	\$0	\$34,000	\$42,825
Expenses	\$96,037	\$104,230	\$78,834

- Proposed (1% of tuition)

Per term	Per year	Total	Program fee revenue per year
\$73-120	\$147-327	\$794	\$39,700

PHYSICAL THERAPY FEE

Physical Therapy Comparisons

Program Costs (AY 25-26)	Tuition & Fees	Program Fees	Cost of Attendance
Gannon	\$98,580	\$1,433	\$100,013
Duquesne	\$123,175	\$0	\$123,175
Chatham	\$208,450	\$6,715	\$208,450
Lebanon Valley	\$104,482	\$4,770	\$111,197
Lebanon Valley	\$118,740	\$4,770	\$123,510
West Virginia University	\$141,426	\$12,636	\$154,062
Cleveland State	\$96,929	\$2,250	\$99,179
Youngstown State	\$59,366	\$3,815	\$63,181
Slippery Rock (Current)	\$81,279	\$0	\$81,279
Slippery Rock (Proposed)	\$81,279	\$794	\$82,073

PHYSICAL THERAPY FEE

Nursing Request

Budgetary Context

- \$1,000/term fee built into pro-forma
 - Budget proposal was approved as part of State Board of Nursing review
 - 25% of tuition = \$999/term
 - Almost identical to term fees for engineering students (STEM-H + ENGR)
 - Tuition-indexed model is the same as ESU's Nursing program
 - Most schools have differential tuition rate for Nursing, Engineering
- Specific nursing expenses include:
 - Clinical site costs
 - Clinical support expenses
 - Specialized didactic equipment
 - NCLEX preparation, remediation

Nursing Comparisons

Program Costs (AY 25-26)	Tuition & Fees	Program Fees	Cost of Attendance
Commonwealth/Bloomsburg	\$47,584	\$6,000	\$53,584
East Stroudsburg	\$46,488	\$6,390	\$53,038
IUP	\$46,896	\$4,500	\$51,396
Penn West/Clarion	\$48,296	\$2,310	\$50,606
West Chester	\$45,352	\$6,000	\$51,352
Mercyhurst	\$177,360	\$11,720	\$189,080
Duquesne	\$204,272	\$0	\$204,272
Slippery Rock (No Fee)	\$43,624	\$0	\$43,624
Slippery Rock (With Fee)	\$43,624	\$8,000	\$51,624

NURSING FEE

Occupational Therapy Request

Budgetary Context

- SRU's OTD was (and still is) only Occupational Therapy program in PASSHE
 - Original fee structure was heavily influenced by PA's experience
- Collected fees are exceeding program fee expenses
 - Specialized didactic equipment
 - Licensure preparation
 - Capstone projects
 - Clinical support expenses
 - No site fees being charged at this point
- Fee proposal has two goals:
 - Reduce fees to match program needs
 - "Smooth out" payments through the program
 - Flat 2.5% of tuition
 - Simplify budgeting and planning for students *and* program

Occupational Therapy Request

	Year 1	Year 2	Year 3	Total
Current	\$0	\$0	\$2,499	\$2,499
Proposed	\$547	\$521	\$267	\$1,335

OCCUPATIONAL THERAPY FEE

Occupational Therapy Comparisons

Program Costs (AY 25-26)	Tuition & Fees	Program Fees	Cost of Attendance
Chatham	\$85,498	\$3,630	\$89,128
Duquesne	\$182,863	\$0	\$182,863
Seton Hill	\$95,216	\$1,155	\$96,371
Gannon	\$100,300	\$186	\$100,486
Cleveland State	\$94,647	\$1,236	\$95,883
West Virginia University	\$154,062	\$9,376	\$163,438
Slippery Rock (Current)	\$101,672	\$2,499	\$104,171
<i>Slippery Rock (Proposed)</i>	\$101,672	\$1,335	\$103,007

OCCUPATIONAL THERAPY FEE

Summary of Proposed Fee Changes

- **Physician Assistant**

- Current
 - \$657/term (Didactic year)
 - \$1,907/term (Clinical year)
- Proposed
 - \$1,950/term (both years)
 - 3% per year increase

- **Physical Therapy**

- Current
 - None
- Proposed
 - 1% of tuition (all terms)

- **Nursing**

- Current
 - None
- Proposed
 - 25% of tuition (all terms)

- **Occupational Therapy**

- Current
 - \$833/term (third year only)
- Proposed
 - 2.5% of tuition (all terms)



Thank you

Your questions and comments are welcome



Council of Trustees Finance Workshop

Carrie Birckbichler March 17, 2026

Workshop Agenda

Overview of Fees and Approval for Changes

Dining Fees

Parking Fees

Student Life Enhancement Fee

Technology Tuition Fee

Dining Fees for Approval

Dining Services Overview

- Dining Services manages all food service facilities and equipment to support operations in Boozel, Weisenfluh, Bailey Library, and the Smith Student Center.
- Dining Services contracts with Aramark for the operation of all food service venues and catering services. Aramark is responsible for staffing, menu development, food preparation, special event programming, and marketing.
- Dining updates in the last two years have included
 - Implementation of GrubHub
 - Renovation of Starbucks
 - Supper Club student events
 - Sustainability initiatives
 - Expanded allergen-friendly menu offerings.



Dining Services Student Usage

- Meal plan sales have increased over time:

Fall 2022	Fall 2023	Fall 2024	Fall 2025
3,236	3,733	4,183	4,376

- Over 50% of the student body purchased a meal plan fall 2025



Dining Contract Overview

- Term of contract: 2021-2028 with a renewal option to 2031.
- Due to volatile economic conditions in the food service industry, Aramark has experienced annual operating losses at Slippery Rock totaling \$8.8 million to date.
- Annual negotiations address inflationary impact on food and labor, program changes, and equipment needs.

Dining Contract Overview

- It is advantageous for SRU and Aramark to work in partnership during annual negotiations towards a win-win relationship as either party can opt to cancel the contract and prompt a contract re-bid.
- PennWest re-bid their food service contract in 2024. Two campuses had significant cost increases.

Price of Weekly 14 (excluding flex)	2023 (before re-bid)	Current (after re-bid)	Percentage Change
Penn West – California	\$1,730	\$2,150	+24.27%
Penn West – Clarion	\$2,075	\$2,150	+3.61%
Penn West - Edinboro	\$1,522	\$2,150	+41.26%

Dining Services Satisfaction Survey Results

- Aramark Dining Styles Survey Spring 2025

Topic	Excellent/Good	Fair	Poor/Terrible
Overall Experience	62%	30%	8%
Value	65%	25%	10%

- Dine with the Directors Survey 2024-2025

Topic	Very Satisfied/Satisfied	Neither Satisfied nor Dissatisfied	Dissatisfied/Very Dissatisfied
Overall Satisfaction	74%	16%	9%

- Various feedback opportunities exist, including:
 - Monthly Supper Club events
 - Voice of the Consumer instant surveys
 - Meetings with Student Government and Association of Residence Hall Students
 - Allergen roundtable events

2026-27 Dining Fee Proposal

- Last meal plan fee increase occurred in fall 2024 (CPI of 5.22% and meal plan fee increase of 4.13%).
- Food costs in the Aramark contract increased 6.22% for 2025-2026 but meal plan prices did not increase. The increase was based on CPI of 3.61% and labor and meal equivalency costs of 2.61%.
- Food costs in the Aramark contract will increase 5.25% for 2026-2027 based on CPI of 4.1% and labor costs of 1.15%.
- We are proposing an increase of 6.74% (\$238 per year) on the most common meal plan to cover the two-year period of 2026-27 and 2027-28.
- The 6.74% increase consists of an 8.4% increase in the meal swipe portion and a 0% increase in the flex fund portion of the meal plan.
- Slippery Rock meal plan prices will continue to be some of the most affordable compared to State System peers.

Dining Services Fee Proposal

If approved, the fee increase of 6.74% (8.4% base increase + 0% flex increase) is anticipated to sustain the dining program for two years, 2026-2027 and 2027-2028.

Meal Plan	Current Fee (per semester)	Current Fee (per year)		Proposed Fee (per semester)	Proposed Fee (per year)
Weekly 19	\$1,865	\$3,730		\$2,001	\$4,002
Weekly 14*	\$1,766	\$3,532		\$1,885	\$3,770
Weekly 10	\$1,455	\$2,910		\$1,548	\$3,096
Semester 175	\$1,534	\$3,068		\$1,633	\$3,266
Weekly 7	\$879	\$1,758		\$944	\$1,888
Semester 75	\$626	\$1,252		\$670	\$1,340

**Weekly 14 is the default plan for residential students and the most popular plan. The 6.74% cost increase is based on this plan.*

Consumer Price Index and Meal Plan Fees

The current food service contract with Aramark began in 2021-2022. The table shows the Consumer Price Index for Food Away from Home and meal plan pricing:

	2021-22	2022-23	2023-24	2024-25	2025-26	Proposed 2026-27	Accumulated Increase
CPI	N/A	6.5%	8.3%	5.2%	3.6%	4.1%	27.7%
Meal Plan Price Change	0.0%	0.0%	0.0%	4.1%	0.0%	6.7%	10.8%
Weekly 14 Meal Plan	\$1,696	\$1,696	\$1,696	\$1,766	\$1,766	\$1,885	

Consumer Price Index and Restaurant Prices



Up 45% since 2021.
Recently announced
2% increase for 2026.



Up 21-29% depending
on item



Price of cheeseburger up
55% since 2021

2025-26 System Student Costs

First-Time In-State Undergraduate 2025-26

University	Entering UG Student Tuition	Tech Fee	Other Entering UG Student Mandatory Fees	Total Entering UG Mandatory Student Fees	Total Entering UG Tuition & Fees	<i>Minimum Room Cost</i>	Most Common Room	Most Common Board	Combined Room & Board	Total Annual Entering UG Student Costs
Shippensburg	\$9,900	\$496	\$3,672	\$4,168	\$14,068	\$5,614	\$8,058	\$3,886	\$11,944	\$26,012
Commonwealth	\$7,994	\$718	\$2,898	\$3,616	\$11,610	\$7,622	\$9,526	\$4,128	\$13,654	\$25,264
Indiana	\$7,994	\$496	\$3,234	\$3,730	\$11,724	\$8,300	\$8,950	\$4,242	\$13,192	\$24,916
Millersville	\$7,994	\$598	\$3,000	\$3,598	\$11,592	\$7,788	\$8,080	\$4,750	\$12,830	\$24,422
Kutztown	\$7,994	\$670	\$3,155	\$3,825	\$11,819	\$7,880	\$7,880	\$4,670	\$12,550	\$24,369
PennWest	\$7,994	\$768	\$3,313	\$4,081	\$12,075	\$6,800	\$7,000	\$4,750	\$11,750	\$23,825
East Stroudsburg	\$7,994	\$526	\$3,442	\$3,968	\$11,962	\$6,740	\$8,060	\$3,720	\$11,780	\$23,742
West Chester	\$7,994	\$804	\$2,666	\$3,470	\$11,464	\$4,732	\$7,096	\$3,772	\$10,868	\$22,332
Cheyney	\$7,994	\$496	\$2,710	\$3,206	\$11,200	\$4,000	\$7,148	\$3,868	\$11,016	\$22,216
Slippery Rock	\$7,994	\$496	\$2,416	\$2,912	\$10,906	\$3,206	\$7,368	\$3,532	\$10,900	\$21,806
System Typical	\$7,994	\$607	\$3,051	\$3,657	\$11,651	\$7,047	\$7,917	\$4,132	\$12,048	\$23,700
SRU Ranking		Lowest (tie)	Lowest	Lowest	Lowest	Lowest	4th lowest	Lowest	2nd lowest (West Chester)	Lowest

2025-26 Dining Fees – PASSHE Comparison

	14 Meals/Week Fee (Annual)
Cheyney	\$3,454
Slippery Rock	\$3,532
East Stroudsburg	\$3,630
West Chester	\$3,772
Shippensburg	\$3,828
Bloomsburg	\$3,912
Mansfield	\$4,230
Indiana	\$4,242
Lock Haven	\$4,542
PennWest (all campuses)	\$4,750

➔ **\$3,770 with 6.74% increase (+\$238)**

With proposed increase Slippery Rock moves from second lowest to third lowest if all other PASSHE campus dining rates remain the same.

Kutztown offers all-access plans; Millersville offers declining balance plans



Dining Services Budget Projections

Without Fee Increase			With Proposed Fee Increase		
	FY27 Budget Projection (0% fee and 5.25% food cost increase)	FY28 Budget Projection (0% fee and 5% food cost increase)		FY27 Budget Projection (6.74% fee and 5.25% food cost increase)	FY28 Budget Projection (0% fee and 5% food cost increase)
Starting Fund Balance	\$1,556,672	\$972,039	Starting Fund Balance	\$1,556,672	\$1,730,920
Revenue	\$12,442,309	\$12,443,368	Revenue	\$13,252,742	\$13,253,805
Expenses and Transfers	(\$13,026,942)	(\$13,465,964)	Expenses	(\$13,078,494)	(\$13,520,016)
Operating Surplus/(Deficit)	(\$584,633)	(\$1,022,596)	Operating Surplus/(Deficit)	\$174,248	(\$266,211)
Ending Fund Balance	\$972,039	(\$50,557)	Ending Fund Balance	\$1,730,920	\$1,464,709

An annual operating shortfall must be covered from operating reserves accrued from prior years

Potential Consequences of Funding Shortage

- Reduction in meal exchange and meal equivalency options to remove bottled beverages and other higher cost items
- Reduction of staff resulting in longer lines and wait times
- Reduced hours of operation
- Delays in repair and replacement of equipment
- Potential contract cancellation and re-bid

Fee Increase Proposal Summary



Dining

- Current:
\$1,766 per semester/\$3,532 per year
(Weekly 14 most common plan)
- Proposed:
\$1,885 per semester/\$3,770 per year
(Weekly 14 plan)
- Impact:
\$119 per semester/\$238 per year (6.74%)
- *Last fee increase 2024-2025*

Parking Permit Fee for Approval

Parking Overview

- Various departments are involved in parking management on campus:
 - The Parking and ID Office manages the issuance of parking permits for faculty, staff, students, and visitors.
 - The University Police enforce traffic and parking regulations, direct traffic for special events, issue parking citations, and handle citation appeals.
 - Facilities and Planning manages the maintenance of parking areas including sealcoating, pothole patching, and line painting.
 - Athletics manages parking for football and other special athletic events.
 - The Student Government Association provides the Happy Bus as an alternate transportation option.

Current Student Parking Permit Regulations

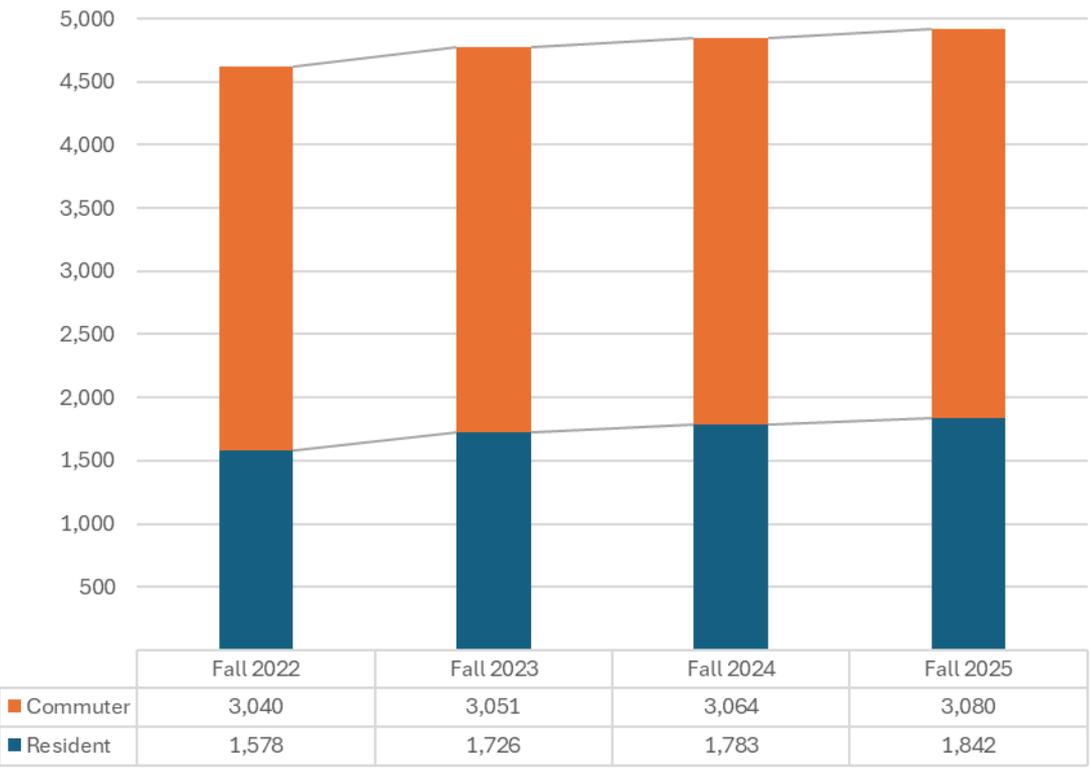
- The student parking permit fee is currently \$25.00 per year. The fee has not changed since 2008.
- Permits are available for sale beginning in July each year and remain on sale through April.
- Permits are valid for the entire academic year as long as the student remains enrolled.
- Students are eligible for parking permits based on residency status: On-campus Resident or Commuter.
- There are no limits currently on how many permits may be issued.

2025-26 Parking Permit – PASSHE Comparison

	Surface Lot Permit Fee (Annual)	Notes
Slippery Rock	\$25	Separately designated lots for residents and commuters
West Chester	\$30	Freshman residents required to purchase \$400 garage permit
Cheyney	\$30	Freshmen prohibited from having vehicles
Shippensburg	\$75	Freshmen required to park in designated lots
Kutztown	\$75	Freshmen required to park in designated lots
Commonwealth Mansfield	\$80	Freshmen required to park in designated lots
Commonwealth Lock Haven	\$80	Freshmen required to park in designated lots
Commonwealth Bloomsburg	\$82	Freshmen required to park in designated lots. No permits for addresses within walking distance.
East Stroudsburg	\$100	Resident permits \$100; Commuter permits \$150
PennWest Edinboro	\$150	Residents and commuters share student lots
PennWest Clarion	\$150	Separately designated lots for residents and commuters
Millersville	\$150	Resident permits \$150; Commuter permits \$110
PennWest California	\$200	Price ranges \$200-\$300 depending on parking lot
Indiana	\$225	Parking garage permit is \$475. No permits for addresses within walking distance

Student Parking Permits and Space Counts

Student Parking Permits Issued at Start of Term



- Demand for student parking is increasing for both residents and commuters.
- Supply of student parking spaces is limited:

Resident	1,186
Commuter	908
Commuter shared with staff	400
Open for anyone with permit	895
Total	3,389

Impact and Consequences

- Students complain that the lack of available parking makes it difficult to get to class in a timely manner. Further, police issue numerous citations for parking in the wrong lots, parking in undesignated spaces, and parking on the grass. This is inconsistent with our commitment to providing an exemplary experience for our students, and as such needs to be addressed.

Selected Citations Issued (August 25, 2025 – March 3, 2026)	
Staff lot without proper permit	797
Commuter lot without proper permit	697
Parking in undesignated space	308
Parking on grass	323
Parking in Admissions space	112

2026-27 Parking Permit Management

- New strategies will be enacted to actively manage the distribution of parking permits to address the numerous complaints received about overcrowding and lack of access to parking:
 - The University will limit the over sale of residential parking permits to more accurately match the number of available spaces.
 - Priority for resident parking permits will be given to upper-class students and first year students with significant extenuating circumstances.
 - First year students who wish to bring a vehicle will be entered into a lottery and will be offered permits as space is available.
 - The University will lease off-site spaces to provide additional capacity.
 - A waitlist will be maintained, and permits will be offered as space becomes available.

Parking Permit Fee Proposal

- One strategy for addressing demand for parking permits is to increase the parking permit fee. Student feedback indicates tolerance for an increased fee for parking permits.
- We propose increasing the student permit fee from \$25 per year to \$100 per year.
- In addition to the annual permit fee, a per-semester rate of \$50 is proposed to assist students who graduate in December or begin in January.
- An off-site parking permit fee of \$25 per year is also included in the proposal contingent on successful execution of a lease agreement.

Proposed Parking Permit Rates

	One Semester	One Year
Current On-Site Parking Fee	Not Offered	\$25
Proposed On-Site Parking Fee	\$50	\$100
Proposed Off-Site Parking Fee	Not Applicable	\$25

2025-26 Parking Permit – PASSHE Comparison

	Surface Lot Permit Fee (Annual)
Slippery Rock	\$25
West Chester	\$30
Cheyney	\$30
Shippensburg	\$75
Kutztown	\$75
Commonwealth Mansfield	\$80
Commonwealth Lock Haven	\$80
Commonwealth Bloomsburg	\$82
East Stroudsburg	\$100
PennWest Edinboro	\$150
PennWest Clarion	\$150
Millersville	\$150
PennWest California	\$200
Indiana	\$225

 **\$100 with proposed increase (+\$75)**

With proposed increase Slippery Rock moves from lowest to eighth lowest tied with East Stroudsburg and less than the average of \$104 if all other PASSHE rates remain the same.

Parking Lot Maintenance Expenses

- The current fee is insufficient to cover parking lot maintenance expenses.
- If the fee increase is approved, the estimated revenue would be approximately \$445,000, which would cover the annual average cost of parking lot maintenance.

Parking Permit Fee Revenue and Lot Maintenance Expenses			
	FY23	FY24	FY25
Permit Revenue	\$141,850	\$150,550	\$148,100
Maintenance Expense	(\$352,132)	(\$362,197)	(\$956,567)
Surplus/(Deficit)	(\$210,282)	(\$211,647)	(\$808,467)

Fee Increase Proposal Summary



Parking

- Current:
\$25 per year
- Proposed:
\$50 per semester/\$100 per year on-campus; \$25 per year off-site
- Impact:
\$75 per year
- *Last fee increase 2008-2009*

Student Life Enhancement Fee for Approval

Student Life Enhancement Fee

Description: This fee is for the purpose of supporting student life activities that enhance and extend the traditional co-curricular, outside of the classroom, activities.

- Current rate is \$5.00 per credit
- Only Undergraduate students are charged this fee
- The rate is the same for In-State and Out-State
- Fee has remained the same since inception 2011-12
- Requesting \$1.00 increase, to \$6.00 per credit.

Student Life Enhancement Fee

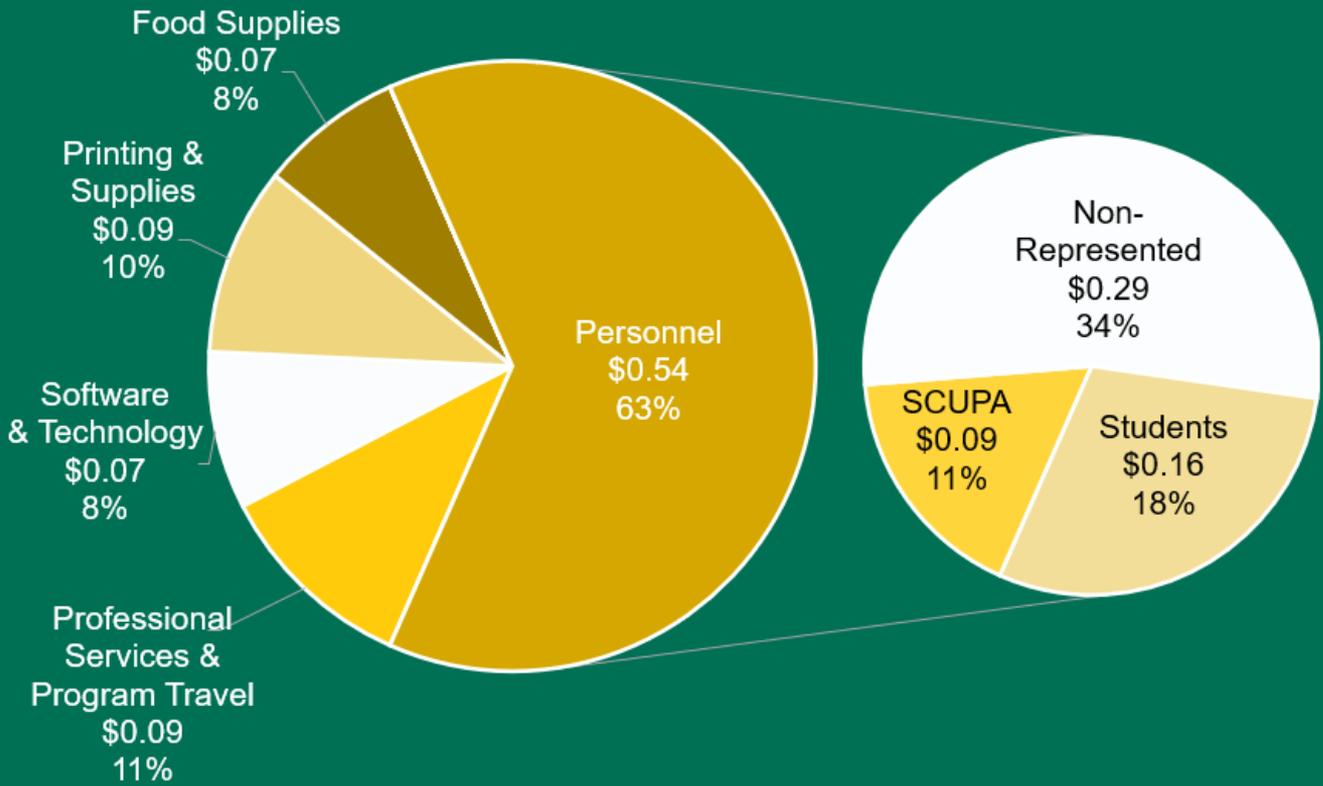
Rates	Historical											For Approval	
	2015-16	2016-17	2017-18	2018-19	2019-2020	2020-2021	2021-2022	2022-23	2023-24	2024-25	2025-26	2026-27	
15 Credit SLEF Fee	\$150	\$150	\$150	\$150	\$150	\$150	\$150	\$150	\$150	\$150	\$150	\$150	\$180
SLEF Dollar Increase	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$30
SLEF Percentage Increase	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	20.0%

Each 10% increase would yield approximately \$90,000 per year.

- An increase to the fee is needed to cover the cost of the Week of Welcome (WOW) programming, provide students with engagement throughout the year, and for greater opportunities to increase retention.
- Salaries, wages and healthcare increase at an average of 3.0% - 7.0%.
- The cost of food and student travel, particularly bus transportation during break periods, has increased steadily over this timeframe, with the most recent years reflecting the highest inflationary impact.

Student Life Enhancement Fee

Student Life Enhancement Fee 2024-25 \$0.9M Total
(in Millions)



The Student Life Enhancement fee is used for programming, student engagement and support.

Personnel expenses and student buses are paid from this fund.

This fee provides the services necessary to provide a positive campus experience and student success.

Tuition Technology Fee for Approval

Tuition Technology Fee

Description: This fee enables the university to invest in instructional technology by upgrading computer labs and classrooms and providing other technological enhancements.

Undergraduate (12 - 18 credits):

- Current rate for In-State is \$248 per semester
- Current rate for Out-State is \$377 per semester

Graduate (18 credits):

- Per credit rate of \$29 for In-State and \$41 Out-State
- The rate has traditionally increased at the same rate as tuition, approved by the Board of Governors, now Council of Trustees has the option to approve.

Requesting a \$2.00 per credit increase, from \$21 to \$23 per credit, or \$276 per semester for Undergraduate In-State. The same percentage increase will apply to Out-of-State and Graduate pricing as well.

Tuition Technology Fee

Procedure/Standard Number 2011-02-A Tuition and Mandatory Fees

Definition: A separate tuition fee established by the Board of Governors, with annual rate-setting authority delegated to the councils of trustees, for rendering technology resources and services to enhance student learning experiences.

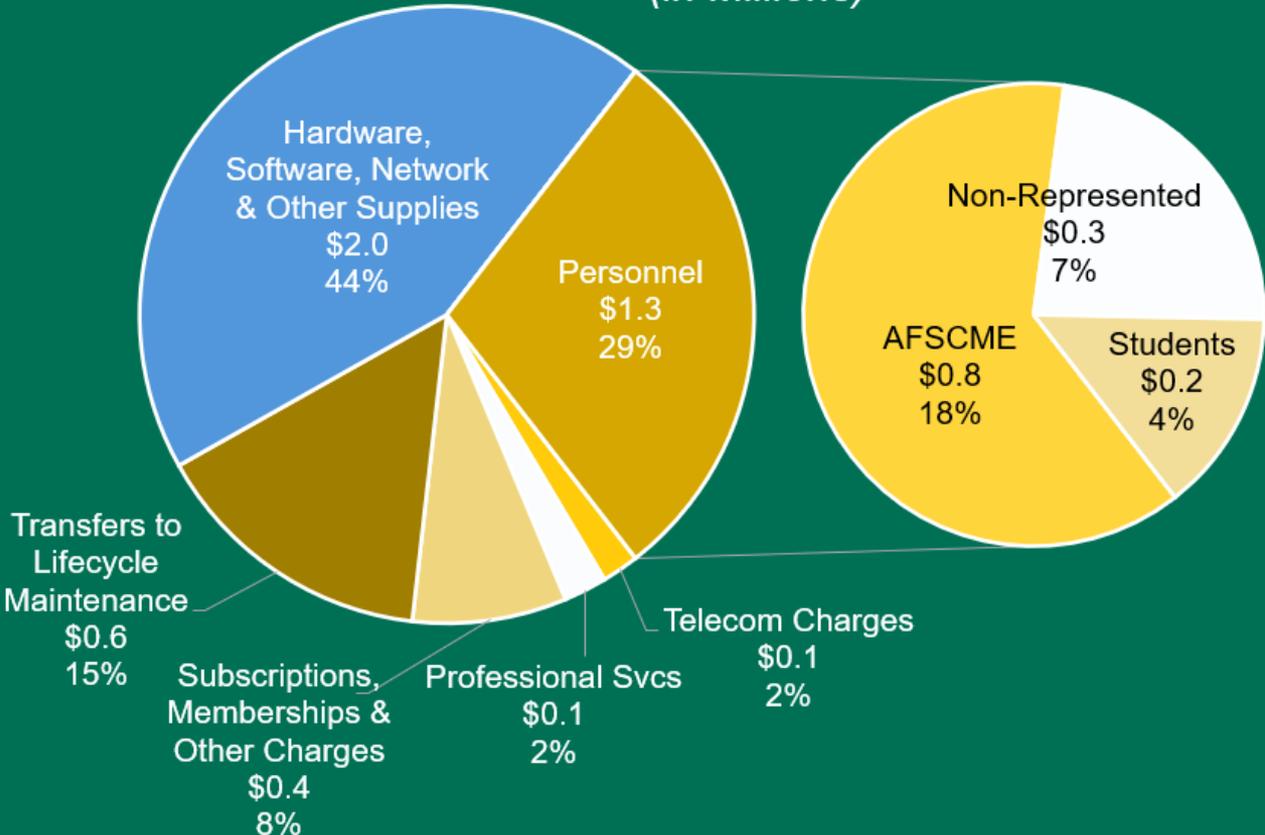
Procedure: The purposes of the technology tuition fee are: (1) to acquire, install, and maintain up-to-date and emerging technologies to enhance student-learning outcomes; (2) to provide equitable access to technology resources; and (3) to ensure, ultimately, that System graduates are competitive in the technologically sophisticated workplace. All hardware, software, databases, and other capital equipment procured with these revenues are to support student learning experiences.

Tuition Technology Fee Uses

- Smart classrooms, including renovations to support technology-intensive learning.
- Computer labs.
- Technology-intensive scientific equipment.
- Learning content and content management software.
- Electronic media and library databases.
- Distance learning hardware/software.
- Curriculum development costs for technology-based courses/programs.
- Staff for training, technical assistance, and technology maintenance.
- Distance learning coordinators.
- Training and professional development to create skills and materials integrating technology into the classroom.
- Faculty technology needs to support student learning and communication.
- Access to broadband and telecommunication services.
- Online student academic support services.
- Security solutions to protect student and institutional data.

Technology Tuition Fee

Technology Fee 2024-25 \$4.5M Total
(in Millions)



The Technology fee is used for computers, software, networking, audio-visual and other specialized equipment.

Personnel expenses are paid from this fund.

This fee provides the services necessary to enhance student learning experiences.

Tuition Technology Fee

- While tuition has remained flat over the past six years, the cost of technology has far outpaced the one-time increase of 3.6% in 2025-26.
- During this time, technology related expenses at SRU have increased from \$3.3M in 2019 to \$5.1M in 2025.
- Salaries, wages and healthcare increase on an average of 3.0% - 7.0%.
- The price of a standard issue laptop has increased \$250 over the past two years. Contractual software agreements increase 3.0% annually.
- Budget constraints will continue as pricing pressures are realized.
- Increased funding is needed to support enhanced cyber security efforts. Cyber-attacks are the number one risk to higher education today.

Tuition Technology Fee

	Historical											For Approval
	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27
Tech Fee Rate	\$436	\$448	\$464	\$478	\$478	\$478	\$478	\$478	\$478	\$478	\$496	\$552
Tech Fee Dollar Increase	\$14	\$12	\$16	\$14	\$0	\$0	\$0	\$0	\$0	\$0	\$18	\$56
Tech Fee Percentage Increase	3.3%	2.8%	3.6%	3.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	3.8%	11.3%

Each 10% increase would yield approximately \$450,000 per year.

Technology related expenses have increased 97% over 10 years and 32% over the past 5 years.*

**Excludes personnel expenses*

Slippery Rock University Technology Related Expenses (in Millions)



Tuition Technology Fee Comparisons

Undergraduate In-State

	Actual 2024-25	Approved 2025-26	Change	Tentative 2026-27
West Chester	\$478.00	\$804.00	\$326.00 68.2%	9.5% Increase Likely
PennWest	\$478.00	\$768.00	\$290.00 60.7%	Increases Unknown
Commonwealth	\$478.00	\$718.00	\$240.00 50.2%	Increases Likely
Kutztown	\$478.00	\$670.00	\$192.00 40.2%	Increases Unknown
Millersville	\$478.00	\$598.00	\$120.00 25.1%	25% Increase Likely
East Stroudsburg	\$478.00	\$526.00	\$48.00 10.0%	Increases Unknown
Slippery Rock	\$478.00	\$496.00	\$18.00 3.8%	\$552.00 \$56.00 11.3%
Cheyney	\$478.00	\$496.00	\$18.00 3.8%	Increases Unknown
Indiana	\$478.00	\$496.00	\$18.00 3.8%	Increases Likely
Shippensburg	\$478.00	\$496.00	\$18.00 3.8%	Increases Likely

Based on actions taken at the July 2025 Board of Governors meeting. Rates for 2026-27 are still tentative.

Total Tuition & Fees

Total 2026-27 Tuition & Fees

Academic Year Undergraduate In-State

SRU Tuition & Fees and Average Price Change



Rates	Historical												For Approval
	2015-16	2016-17	2017-18	2018-19	2019-2020	2020-2021	2021-2022	2022-23	2023-24	2024-25	2025-26	2026-27	
Tuition	\$7,060	\$7,238	\$7,492	\$7,716	\$7,716	\$7,716	\$7,716	\$7,716	\$7,716	\$7,716	\$7,994	\$7,994	
Health Services Fee	\$311	\$311	\$345	\$345	\$345	\$345	\$345	\$345	\$345	\$345	\$345	\$345	
Student Center Fee	\$421	\$421	\$421	\$421	\$421	\$211	\$421	\$421	\$421	\$442	\$442	\$442	
Student Activity Fee	\$371	\$380	\$393	\$405	\$405	\$203	\$405	\$405	\$405	\$405	\$420	\$420	
Academic Enhancement Fee	\$706	\$724	\$749	\$772	\$772	\$772	\$772	\$772	\$772	\$772	\$799	\$799	
Recreation Center Fee	\$220	\$220	\$220	\$220	\$220	\$110	\$220	\$220	\$220	\$260	\$260	\$260	
15 Credit SLEF Fee	\$150	\$150	\$150	\$150	\$150	\$150	\$150	\$150	\$150	\$150	\$150	\$180	
Technology Fee	\$436	\$448	\$464	\$478	\$478	\$478	\$478	\$478	\$478	\$478	\$496	\$552	
Total Tuition & Fees	\$9,675	\$9,892	\$10,235	\$10,507	\$10,507	\$9,984	\$10,507	\$10,507	\$10,507	\$10,568	\$10,906	\$10,992	
Room*	\$6,620	\$6,620	\$6,742	\$6,876	\$6,876	\$8,746	\$6,876	\$6,876	\$7,014	\$7,154	\$7,368	\$7,662	
Board	\$3,402	\$3,490	\$3,570	\$3,570	\$3,570	\$3,570	\$3,392	\$3,392	\$3,392	\$3,532	\$3,532	\$3,770	
Total Tuition & Fees	\$19,697	\$20,002	\$20,547	\$20,953	\$20,953	\$22,300	\$20,775	\$20,775	\$20,913	\$21,254	\$21,806	\$22,424	

Total 2026-27 Tuition & Fees

	Historical											For Approval
Dollar Increase	2015-16	2016-17	2017-18	2018-19	2019-2020	2020-2021	2021-2022	2022-23	2023-24	2024-25	2025-26	2026-27
Tuition	\$240	\$178	\$254	\$224	\$0	\$0	\$0	\$0	\$0	\$0	\$278	\$0
Health Services Fee	\$21	\$0	\$34	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Student Center Fee	\$24	\$0	\$0	\$0	\$0	(\$211)	\$211	\$0	\$0	\$21	\$0	\$0
Student Activity Fee	\$13	\$9	\$13	\$12	\$0	(\$203)	\$203	\$0	\$0	\$0	\$15	\$0
Academic Enhancement Fee	\$24	\$18	\$25	\$22	\$0	\$0	\$0	\$0	\$0	\$0	\$28	\$0
Recreation Center Fee	\$0	\$0	\$0	\$0	\$0	(\$110)	\$110	\$0	\$0	\$40	\$0	\$0
Student Life Enhancement Fee	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$30
Technology Fee	\$14	\$12	\$16	\$14	\$0	\$0	\$0	\$0	\$0	\$0	\$18	\$56
Total Tuition & Fees	\$336	\$217	\$343	\$272	\$0	(\$523)	\$523	\$0	\$0	\$61	\$338	\$86
Room	\$130	\$0	\$122	\$134	\$0	\$1,870	(\$1,870)	\$0	\$138	\$140	\$214	\$294
Board	\$98	\$88	\$80	\$0	\$0	\$0	(\$178)	\$0	\$0	\$140	\$0	\$238
Total Tuition, Fees, Room & Board	\$564	\$305	\$545	\$406	\$0	\$1,347	(\$1,525)	\$0	\$138	\$341	\$552	\$618

	Historical											For Approval
Percentage Increase	2015-16	2016-17	2017-18	2018-19	2019-2020	2020-2021	2021-2022	2022-23	2023-24	2024-25	2025-26	2026-27
Tuition	3.5%	2.5%	3.5%	3.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	3.6%	0.0%
Health Services Fee	7.2%	0.0%	10.9%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Student Center Fee	6.0%	0.0%	0.0%	0.0%	0.0%	-50.0%	100.0%	0.0%	0.0%	5.0%	0.0%	0.0%
Student Activity Fee	3.6%	2.5%	3.5%	3.0%	0.0%	-50.0%	100.0%	0.0%	0.0%	0.0%	3.6%	0.0%
Academic Enhancement Fee	3.5%	2.5%	3.5%	3.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	3.6%	0.0%
Recreation Center Fee	0.0%	0.0%	0.0%	0.0%	0.0%	-50.0%	100.0%	0.0%	0.0%	18.2%	0.0%	0.0%
Student Life Enhancement Fee	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	20.0%
Technology Fee	3.3%	2.8%	3.6%	3.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	3.8%	11.3%
Total Tuition & Fees	3.6%	2.2%	3.5%	2.7%	0.0%	-5.0%	5.2%	0.0%	0.0%	0.6%	3.2%	0.8%
Room	2.0%	0.0%	1.8%	2.0%	0.0%	27.2%	-21.4%	0.0%	2.0%	2.0%	3.0%	4.0%
Board	3.0%	2.6%	2.3%	0.0%	0.0%	0.0%	-5.0%	0.0%	0.0%	4.1%	0.0%	6.7%
Total Tuition, Fees Room & Board	2.9%	1.5%	2.7%	2.0%	0.0%	6.4%	-6.8%	0.0%	0.7%	1.6%	2.6%	2.8%



Questions?

FEE REQUEST
Physician Assistant Studies Program

2026-2027 Academic Year
Council of Trustees Information

1. Background of Fee

a. What is the current fee?

PA Fees 2025-2026	Per Semester	Full year
Didactic Fee (Resident)	\$657	\$1,971
Didactic Fee (Non-Resident)	\$673	\$2,019
Clinical Fee (Resident)	\$1,907	\$5,721
Clinical Fee (Non-Resident)	\$2,135	\$6,405

b. What does this fee cover?

The Didactic fee is charged during the first three semesters of the Physician Assistant program. This fee is used for classroom and laboratory support (equipment, materials and supplies), drug screens, certification fees, board preparation, software subscriptions, and student professional growth. The Clinical fee is charged during the final three semesters of the Physician Assistant Program. This fee is used to secure and maintain clinical placements within a network of hospitals, clinics, and private practices. Additionally, the Clinical fee is used to pay preceptors (licensed clinical providers) for their supervision of PA students during their ten clinical rotations.

c. Five-year History of Fee

Physician Assistant Fees (Per Year)					
Previous PA Fees	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
Didactic (Resident)	\$1,971	\$1,971	\$1,971	\$1,971	\$1,971
Didactic (Non-Resident)	\$2,019	\$2,019	\$2,019	\$2,019	\$2,019
Clinical (Resident)	\$5,721	\$5,721	\$5,721	\$5,721	\$5,721
Clinical (Non-Resident)	\$6,405	\$6,405	\$6,405	\$6,405	\$6,405

2. Requested Change

a. Amount of increase requested

The University requests to discontinue the separation of PA fees (didactic and clinical) and instead charge one constant Program Fee to be paid per term (\$1,950 x 6 terms), and that the same fee be charged regardless of residential status. Based on historical trends in site fees, we are requesting that this fee increases by 3% per year to keep up with anticipated expenses.

PA Fees (Resident)	Current Fee (Semester)	Current Fee (Annual)	Proposed Program Fee (Semester)	Proposed Program Fee (Annual)
First Year	\$657	\$1,971	\$1,950	\$5,850
Second Year	\$1,907	\$5,721	\$1,950	\$5,850
Two Year Total	--	\$7,692	--	\$11,700

b. Why is this increase needed – show budget

PA Budget Projections <u>Without</u> a Fee Increase			
	FY24	FY25	FY26 (YTD) (2/27/2026)
Clinical Fees	\$286,050	\$286,050	\$286,050
Didactic Fees	\$98,550	\$98,550	\$98,550
Clinical Expenses	\$408,739	\$469,971	\$336,788
Didactic Expenses	\$246,664	\$216,884	\$99,485
Net Revenue/(Deficit)	(\$270,803)	(\$302,285)	(\$51,673)

PA Budget Projections <u>With</u> a Fee Increase			
	FY24	FY25	FY26 (YTD) (2/27/2026)
PA Program Fees*	\$608,400	\$608,400	\$608,400
PA Program Fee Expenses	\$655,403	\$502,828	\$527,842
Net Revenue/(Deficit)	(\$47,003)	\$105,572	\$80,558

*Average 52 students per cohort

In recent years, the cost of securing and maintaining clinical placements has increased due to rising preceptor stipend requirements, greater competition in a saturated market of physician assistant programs and medical schools in Pennsylvania, the administrative and compliance costs associated with affiliation agreements and site coordination, and general inflationary pressures on healthcare system organizations. Approximately 75 percent of the proposed Program Fee would be designated towards securing the necessary clinical sites for PA students. The remaining program fees will be designated for didactic expenses, offsetting the cost of simulation activities, required examinations, classroom and lab supplies and equipment, and the EXXAT education management platform.

c. Alternatives that were explored before asking for this increase

Due to the rising expenses to secure clinical placements for PA students, available Clinical fees have fallen into a significant deficit the last two years, requiring the program to use Didactic fees plus surplus fee balances from prior years (fee fund reserves) to offset the deficit (FY 24 = \$28,231; FY25 = \$171,837). This has diverted funding away from didactic support for first year

students. During the current fiscal year, the program required an additional \$95,000 to be added to its budget from divisional reserves in January to ensure that it could cover all remaining fiscal year clinical expenses.

d. What happens if this request is denied? Impact on student services, resources, budget, personnel?

Over the past five years, the average increase in clinical expenses has been roughly \$25,000 per year. Without an increase in our program fee, the PA program will run at increasing annual deficits and require additional university funds to provide adequate clinical experiences for the PA cohort (52 students x 10 clinical rotations). If we instead cut back on site expenses, it will become increasingly difficult (if not impossible) to secure an adequate number of rotations in a very crowded clinical market, greatly damaging the student education experience and public perception of the program's quality and viability.

Diverting didactic fees to cover clinical costs is unsustainable, and it would be imprudent even if it were sustainable. These funds are intended to enhance the PA students' first year experience and to prepare them for their clinical year. As with any medical program, equipment and supplies, ancillary services (such as simulated patient models and graders, as well as subscriptions, assessments, and board exam preparation) are necessary and expensive.

Without this fee increase, the ability of the university to absorb the increasing site expenses would be quickly outstripped, diverting funds from other parts of the university budget and leaving the program unable to either secure adequate clinical rotations or prepare the students in advance for those rotations that remain.

3. Student input

a. Was this fee request presented to the student population? yes

b. If so, when? March 3, 2026

c. If so, by whom? Dr. Breanne Blake, PA Program Director

d. Description of the input from students

Comments included:

"If it locks in great rotations, I'm all for it!"

"I doubt anyone will notice."

"Isn't Slippery Rock University's PA program already one of the cheapest?"

"Keep the potential loan cap in mind. An increase too large may cause a student to have to take an additional private loan."

4. Comparison to other PA Programs in Pennsylvania

Program Costs	Tuition & Fees	Program Fees	Cost of Attendance
Commonwealth -Lock Haven	\$36,315 (yr 1) \$34,236 (yr 2)	\$1,000 clinical fee (per term) \$1,415 program fee (yr 1) \$240 program fee (yr 2)	\$70,551 Resident
West Chester	\$83,087	No specific program fee (rolled up into tuition)	\$83,087* Resident
Pitt (2 yr program)	\$52,799 (per yr)	\$900 (per year)	\$108,408 (Resident)
Chatham	\$55,165 (per yr)	\$4,098 (per year)	\$118,526
Thiel	\$129,454 (Tuition only)	\$4,672 (Total)	\$134,126
Gannon	\$127,040 (Tuition only)	Lab Fee \$388 (total) **Course Fee \$12,592 (total)	\$140,020
Carlow	\$59,413 (yr 1) \$43,301 (yr 2)	\$2,490 (yr 1) \$8,945 (yr 2)	\$119,187
Ashland (OH)	\$97,220	\$5,150	\$102,370
Cedarville (OH)	\$87,450	\$3,000	\$90,450
Baldwin Wallace (OH)	\$99,692	\$12,248	\$111,940
Slippery Rock (Current)	\$71,278	\$7,692 (Total Didactic + Clinical Fees)	\$78,970
Slippery Rock (Proposed)	\$71,278	\$11,700 (Program Fee Total)	\$82,978

*26-month program

**Began charging \$1,000 per clinical rotation (per student) in 2024.

**FEE REQUEST
Nursing Program**

**2026-2027 Academic Year
Council of Trustees Information**

1. Background of Fee

a. What is the current fee?

There is no current Nursing program fee for students.

2. Requested Change

a. New Nursing program fee

The University requests the establishment of a new Nursing program fee to help offset costs affiliated with the new 4-year traditional BSN program with a proposed fee that would equate to 25% of the cost of tuition.

Nursing Program Fee	Current Fee (Semester)	Current Fee (Annual)	Proposed Fee (Semester)	Proposed Fee (Annual)
Nursing Program Fee	\$0	\$0	\$999*	\$1,998

*Program fee to be indexed with tuition.

b. What does this fee cover?

The new Nursing program fee will be used to enhance the program and directly benefit students by helping to offset the costs of equipment repair and replacement, consumable lab materials, EXATT (education management platform), board exam preparation, ATI assessment materials, electronic medical database, computerized testing platforms and software program subscriptions for specialty courses, liability insurance, simulation affiliated costs, clinical registration fees charged by health organizations related to hosting and processing students during their clinical experiences, as well as tutors and peer leaders to assist student nurses.

c. Why is this fee needed – See attached Nursing Budget Proforma

d. Alternatives that were explored before asking for this increase

N/A

e. What happens if this request is denied? Impact on student services, resources, budget, personnel?

The Nursing program will run at a significant deficit and require additional university funds to offset any losses. Running a nursing program involves significant costs. Key expenses include high-cost nursing simulation and skills labs (with specialized equipment and advanced technology), faculty salaries, the clinical site placement fees, accreditation fees, and operational costs. Nursing schools are well-structured, accredited, and highly regulated programs by the

Pennsylvania State Board of Nursing. Program and student success is measured by the students' overall NCLEX certification pass rate. The design of the nursing program and the success of its students is reliant on items and services tied directly to this fee.

3. Student input

a. Was this fee request presented to the student population?

No, there are no students currently enrolled in this program.

4. Comparison to other PASSHE schools (plus nearby privates)

Program Costs	Tuition and Fees* (Per Year)	Nursing Program Fees	Cost of Attendance
Commonwealth - Bloomsburg	\$11,896	\$1,000 Clinical Fee (per term/ yrs 2- 4)	\$53,584
East Stroudsburg	\$11,662	\$1,065 (per term/ yrs 2- 4)	\$53,038
IUP	\$11,724	\$75 Clinical Resource Fee (per credit/ yrs 2- 4)	\$51,396
Penn West -Clarion	\$12,074	\$77 Nursing Fee (per course)	\$50,606
West Chester	\$11,338	\$1,000 Nursing Fee (per term/ yrs 2-4)	\$51,352
Mercyhurst	\$177,360	\$11,720	\$189,080
Duquesne	\$204,272	\$0	\$204,272
Slippery Rock (w/o fee)	\$10,906	\$0	\$43,624
Slippery Rock (w/fee)	\$10,906	\$999 (per term)	\$51,624

* In-state costs only; does not include housing and dining fees

FEE REQUEST
Doctor of Physical Therapy (DPT) Program

2026-2027 Academic Year
Council of Trustees Information

1. Background of Fee

a. What is the current fee?

There is no current DPT program fee for students.

2. Requested Change

a. New DPT program fee

The University requests the establishment of a new DPT program fee to help offset costs affiliated with the 3-year, equipment intensive clinical doctoral program. The fee request is 1.25% of tuition, which averages out to \$100/semester.

DPT Program Fee	Current Fee (Semester)	Current Fee (Annual)	Proposed Fee (Semester)	Proposed Fee (Annual)
Years 1	\$0	\$0	\$100	\$320
Year 2	\$0	\$0	\$100	\$327
Year 3	\$0	\$0	\$100	\$147
Three-Year Total	---	---	---	\$794

b. What does this fee cover?

The new DPT program fee will be used to enhance the program and directly benefit students by helping to offset the costs of anatomy lab cadavers and technology, simulation affiliated costs, consumable classroom and lab materials, equipment repairs and replacement, board exam preparation, and EXXAT (education management platform).

c. Why is this fee needed – show budget

DPT Budget Projections <u>Without</u> a Fee			
	FY24	FY25*	FY26 (YTD)
Standard Allocation	\$87,724	\$54,708	\$54,708
Additional Funding Provided by Dean's Office	\$0	\$34,000	\$42,825
Expenses	\$96,037	\$104,230	\$78,834
Net Revenue	(\$8,313)	(\$15,522)	\$18,699

*New budget model adopted by Academic Affairs

DPT Program Budget Projections <u>With</u> a New Fee *			
	FY24	FY25	FY26 (YTD)
Standard Allocation	\$87,724	\$54,708	\$54,708
DPT Program Fees*	\$40,000	\$40,000	\$40,000
Expenses	\$96,037	\$104,230	\$78,834
Net Revenue	\$31,687	(\$9,522)	\$15,874

*Average Enrollment = 50 per cohort x 3 *\$794 = \$39,700 ~ \$40,000

The DPT program is a very hands-on, equipment intensive program. Although it is the oldest of SRU's graduate clinical health programs, it continues to reinvent itself to ensure that it offers a high-quality program. This multifaceted approach includes a recent modification to the existing curriculum and the planning of new space that will allow for the integration of simulation technology, and a refinement of teaching practices. This new educational approach and investment in our DPT students will lead to positive accreditation outcomes, enhanced student success, and greater market competitiveness. These changes are designed to improve student outcomes and prepare them for professional practice by focusing on evidence-based practices and contemporary expertise.

c. Alternatives that were explored before asking for this increase

Currently, much of these costs are covered by the allocation of student enrichment funds from the Dean's office budget. This strategy greatly hampers the Dean's ability to provide necessary funding to other programs in the college.

d. What happens if this request is denied? Impact on student services, resources, budget, personnel?

Without this fee, the increasing costs of providing high-quality pre-clinical training will be borne by the college or university, consuming resources that would otherwise be used to enhance undergraduate education. Currently, the program is receiving an annual allocation far beyond the "normal" amount that would be provided based on the numbers of students and types of classes that are offered. This additional funding comes at the expense of enrichment opportunities for undergraduate students, not from their base operational budgets. So while SRU could continue to support the Physical Therapy program on that basis, its expenses are growing faster than the undergraduate programs (which receive additional support from the STEM-H Fee) and will gradually "crowd out" opportunities for undergraduate program enhancements.

3. Student input

a. Was this fee request presented to the student population? yes

b. If so, when? March 6, 2026

c. If so, by whom? Dr. Kelly Lindenberg, DPT Program Director

d. Description of the input from students

Sixty-nine percent of students indicated that university tuition and student fees played a role in their decision to attend SRU for graduate school. Seventy-one percent of students stated that they compared student fees between different programs when considering applying for graduate school.

Fifty-two percent initially thought additional DPT program-specific fees would negatively impact future recruitment to the program. Thirty-three percent of students' perception changed once they were told what the program fees would be used for.

Additional Comments

- Even with the added fees, Slippery Rock is still one of the cheapest schools in the area by a long shot. I think that it is very fair considering all the lab equipment and resources that are available to us.
- It is difficult to say I would be okay paying extra money for supplies/materials because I have already put so much money into my education.
- I think SRU is very affordable but knowing what the money we pay is going towards, is always nice!
- I was unaware of any additional fees/costs prior to coming to SRU. However, it seemed like there were so many hidden costs (e.g. BP cuffs/stethoscopes). I would find it much more beneficial to have more costs built into the tuition prior to applying. It became very overwhelming to have to always find a few hundred dollars at random points to pay for required materials. I'm sure this happens at other schools too, but Pitt for instance had more little things to pay for already applied to their tuition so they don't have to get our money at random times. Thank you for wanting to hear responses from students.

4. Comparison to other DPT programs in Pennsylvania

Program Costs	Tuition and Fees (Per Year)	DPT Program Fees	Cost of Attendance
Gannon	\$22,620 (yr 1) \$37,980 (yrs 2-3)	\$748 (yr 1) \$228 (yr 2) \$457 (yr 3)	\$100,013
Duquesne	\$42,423* \$70,848*	N/A**	\$123,175 \$208,450
Chatham	\$44,438 (yr 1) \$44,438 (yr 2) \$15,606 (yr 3)	\$645 (per term) \$100 class & materials fee (per course)	\$111,197
Lebanon Valley	\$39,580	\$1,590 (per year)	\$123,510
West Virginia University	\$141,426	\$12,636	\$154,062
Cleveland State (OH)	\$96,929	\$2,250	\$99,179
Youngstown State (OH)	\$59,366	\$3,815	\$63,181
Slippery Rock	\$33,001 (yr 1) \$33,688 (yr 2) \$14,590 (yr 3)	\$190 (per term/yrs 1-2) \$177 (per term/yr 3)	\$82,773

*Duquesne has two entry points (1) freshmen – 65 credits, (2) 2nd degree graduate student -- 110 credits

**Costs for equipment, lab supplies, learning materials and clinical costs are covered through general tuition and fees

FEE REQUEST
Occupational Therapy (OTD) Program

2026-2027 Academic Year
Council of Trustees Information

1. Background of Fee

a. What is the current fee?

OTD Fees 2025-2026	Per Semester	Full year
Clinical Fee (yr 3)	\$833	\$2,499

b. What does this fee cover?

The Clinical fee is incurred during the final three semesters of the Occupational Therapy Program. This fee is used for clinical experiences, professional memberships, activities, certification fees, board preparation, and EXXAT (Education Management Platform).

c. Five-year History of Fee

Occupational Therapy Fees (Per Year)					
Previous OTD Fees	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
Clinical Fee (yr 3)	\$2,499	\$2,499	\$2,499	\$2,499	\$2,499

2. Requested Change

a. Amount of ***decrease*** requested

The University requests to discontinue the “clinical fee” and instead charge a constant “program fee” to be paid during each term of the 3-year program (2.5% of in-state tuition, or ~\$167 x 8) regardless of residential status.

OTD Fees	Current Fee (Semester)	Current Fee (Annual)	Proposed Program Fee (Semester)	Proposed Program Fee (Annual)
First Year	\$0	\$0	\$166.88	\$547.35
Second Year	\$0	\$0	\$166.88	\$520.65
Third Year	\$833	\$2,499	\$166.88	\$267
Three-Year Total	--	\$2,499	--	\$1,335

b. Why is this decrease is needed – show budget

OTD Budget Projections <u>Without</u> a Fee Decrease			
	FY24	FY25	FY26 (YTD) (2/27/2026)
Clinical Fees*	\$64,974	\$72,471	\$42,483
Clinical Expenses	\$21,222	\$10,222	\$24,976
Net Revenue	\$43,752	\$62,249	\$17,507

OTD Budget Projections <u>With</u> a Fee Decrease			
	FY24	FY25	FY26 (YTD) (2/27/2026)
Program Fees	\$34,402.95	\$29,770.50	\$21,935.05
Program Expenses	\$21,222	\$10,222**	\$24,976
Net Revenue	\$13,180.95	\$19,548.50	(\$3,040)

*Clinical fees are based on actual enrollments

**A clerical error led to an invoice for \$8,700 being delayed from FY25 to FY26. This oversight (and therefore lower FY25 actual expenses) led to the higher net revenue in FY25.

The OTD clinical fee was instituted when the program was first established as the first Occupational Therapy program in PASSHE. Unlike other medical and allied health programs, rarely are OTD programs required to provide direct compensation to health system partners and/or preceptors. After initially limiting its use to clinical expenses, in FY24, the program started using clinical fees to cover didactic costs (board exam prep, TherapyEd, EXXAT, and capstone and fieldwork projects). Although a lesser amount, the proposed fee meets the immediate and future needs of the OTD program and will continue to offset costs affiliated with simulation activities, board exam prep, materials for capstone and fieldwork projects, equipment repairs and replacement, and EXXAT.

c. Alternatives that were explored before asking for this increase

N/A

d. What happens if this request is denied? Impact on student services, resources, budget, personnel?

If this request were denied, OTD students would continue paying a higher fee than is fiscally necessary.

3. Student input

a. Was this fee request presented to the student population? No

4. Comparison to other OTD Programs in Pennsylvania (and nearby)

Program Costs	Tuition & Fees	Program Fees	Cost of Attendance
Chatham	\$36,410 (yrs 1-2) \$12,678 (yr 3)	\$1,520 (yrs 1-2) \$590 (yr 3)	\$89,128
Duquesne	\$77,695 (yr 1) \$79,590 (yr 2) \$25,578 (yr 3)	N/A*	\$182,863
Seton Hill	\$32,750 (yr 1) \$33,870 (yr 2) \$28,596 (yr 3)	\$460 (yr 1) \$385 (yr 2) \$310 (yr 3)	\$96,371
Gannon	\$35,100 (yr 1) \$23,400 (yr 2) \$30,100 (yr 3) \$11,700 (yr 4)	\$62 (yr 1) \$69 (yr 2) \$55 (yr 3)	\$100,486
Cleveland State (OH)	\$94,647 (total)	\$1,236 (total)	\$95,883
West Virginia University	\$154,062 (total)	\$9,376 (total)	\$163,438
Slippery Rock (Current)	\$32,340 (yr 1) \$39,477 (yr 2) \$29,855 (yr 3)	\$0 (yr 1) \$0 (yr 2) \$2,499 (yr 3)	\$104,171
Slippery Rock (Proposed)	\$32,340 (yr 1) \$39,477 (yr 2) \$29,855 (yr 3)	\$547 \$521 \$267	\$103,007

*Costs for equipment, lab supplies, learning materials and clinical costs are covered through general tuition and fees

FEE REQUEST
Dining Services

2026-2027 Academic Year
Council of Trustees Information

1. Background of Fee

a. What is the current fee?

Dining Services Meal Plan Rates 2025-2026	Per Semester	Full year
19 meals per week + \$250 flex	\$1,865	\$3,730
*14 meals per week + \$350 flex	\$1,766	\$3,532
10 meals per week + \$350 flex	\$1,455	\$2,910
175 meals per semester + \$350 flex	\$1,534	\$3,068
7 meals per week + \$100 flex	\$879	\$1,758
75 meals per semester + \$100 flex	\$626	\$1,252
*Default residential plan/most common		

Dining Services also offers Flex Only accounts to off-campus students in the amount of \$250, \$500, or \$1,000 per semester. These accounts are not included in the fee increase request.

b. What does this fee cover?

Meal plan fees provide funding to pay the food service contractor as well as all maintenance and repair of dining facilities and equipment. Dining Services operating expenses also include personnel costs for staff to manage the meal plan assignment system and monitor the food service contract, hardware and software costs for the point-of-sale system, utility costs, and debt service for prior renovations.

c. Five-year history of fee (per semester fees)

Meal Plan	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
19 meals + \$250 flex	\$1,785	\$1,785	\$1,785	\$1,865	\$1,865
14 meals + \$350 flex	\$1,696	\$1,696	\$1,696	\$1,766	\$1,766
10 meals + \$350 flex	\$1,400	\$1,400	\$1,400	\$1,455	\$1,455
175 meals + \$350 flex	\$1,475	\$1,475	\$1,475	\$1,534	\$1,534
7 meals + \$100 flex	\$840	\$840	\$840	\$879	\$879
75 meals + \$100 flex	\$600	\$600	\$600	\$626	\$626

2. Requested Change

a. Amount of increase requested

The University requests to increase Dining Services meal plan fees 6.74% (8.4% base rate increase plus 0.0% flex increase). The increase is based on the Consumer Price Index for Food Away from Home from December 2024 (3.61%) and December 2025 (4.1%). The cost of the food service contract increased 6.22% in 2025-2026 due to the cost of goods and desired program enhancements, although meal plan fees did not increase. Dining Services anticipates using reserve funds to meet a planned operating deficit of \$335,000 in 2025-2026. If approved, the University anticipates that the new meal plan rates would be effective for 2026-2027 and 2027-2028.

Specific meal plan rate changes are detailed in the table below:

Meal Plan	Current Fee (Semester)	Current Fee (Annual)	Proposed Fee (Semester)	Proposed Fee (Annual)
19 meals + \$250 flex	\$1,865	\$3,730	\$2,001	\$4,002
*14 meals + \$350 flex	\$1,766	\$3,532	\$1,885	\$3,770
10 meals + \$350 flex	\$1,455	\$2,910	\$1,548	\$3,096
175 meals + \$350 flex	\$1,534	\$3,068	\$1,633	\$3,266
7 meals + \$100 flex	\$879	\$1,758	\$944	\$1,888
75 meals + \$100 flex	\$626	\$1,252	\$670	\$1,340

*The rate for the most common plan (Weekly 14) increases \$119 per semester/\$238 per year (6.74%). Meal plan rate increases range from \$44-\$136 per semester/\$88-\$272 per year.

b. Why is this increase needed – show budget

Dining Services Budget Projections <u>Without</u> A Fee Increase			
	FY27	FY28	FY29
Revenue	\$12,442,309	\$12,443,368	\$12,443,591
Expenses	(\$12,698,302)	(\$13,137,324)	(\$13,310,974)
Operating Surplus/(Deficit)	(\$255,993)	(\$693,956)	(\$867,383)
Transfer to Facility Reserve	(\$328,640)	(\$328,640)	(\$328,640)
Net Revenue	(\$584,633)	(\$1,022,596)	(\$1,196,023)

Estimated food contract cost increase of 5.25% in FY27, 5% in FY28, and 5% in FY29.

Dining Services Budget Projections <u>With</u> A Fee Increase			
	FY27	FY28	FY29
Revenue	\$13,252,742	\$13,253,805	\$13,254,028
Expenses	(\$12,749,854)	(\$13,191,376)	(\$13,367,651)
Operating Surplus/(Deficit)	\$502,888	\$62,429	(\$113,623)
Transfer to Facility Reserve	(\$328,640)	(\$328,640)	(\$328,640)
Net Revenue	\$174,248	(\$266,211)	(\$442,263)

FY27 reflects the proposed 6.74% fee increase and estimated food contract increase of 5.25%. FY28 reflects no fee increase but 5.0% food contract cost increase. FY29 reflects no fee increase but a 5.0% food contract cost increase.

The primary expenditure for Dining Services is the annual cost of the food service contract. By contract, Aramark is entitled to seek a minimum escalation of costs each year based on the Consumer Price Index for Food Away from Home. Other factors, such as labor negotiations and programmatic changes, may also be presented in annual negotiations to warrant further cost increases. The following chart shows the annual CPI calculation, the negotiated rate change for Aramark, and the annual meal plan fee change.

Contract Year	CPI – Food Away from Home	Negotiated Contract Rate Increase (CPI and operational factors)	Meal Plan Fee Change
2021-2022 (Year 1)	N/A	N/A	0%
2022-2023 (Year 2)	6.5%	5.5%	0%
2023-2024 (Year 3)	8.3%	10.0%	0%
2024-2025 (Year 4)	5.2%	7.0%	4.13%
2025-2026 (Year 5)	3.6%	6.22%	0%
2026-2027 (Year 6)	4.1%	5.25%	6.74% Requested

The current fee request is based on meeting the increased cost of services because of inflationary factors. Specific operational factors considered when negotiating the contract rates include increasing staffing to reduce wait times, expanding operational hours in Weisenfluh, maintaining bottled beverages in the meal equivalency program, and integrating GrubHub for mobile ordering.

c. Alternatives that were explored before asking for this increase

Marketing incentives have been used to increase meal plan participation. All expenditures are reviewed for possible cost savings. Equipment maintenance agreements assist in controlling costs. Facilities & Planning staff work to extend the useful life of equipment.

d. What happens if this request is denied? Impact on student services, resources, budget, personnel?

If the fee increase is not approved, Dining Services will deplete operating reserves within two years and be unable to fund life cycle maintenance. This would delay planned renovations in Rocky's and other facility projects. Further, service hours and dining options would need to be curtailed to reduce the overall cost of the food service contract. Replacement and repair of inoperable and faulty equipment would be delayed or deferred.

3. Student input

a. Was this fee request presented to the student population?

Yes

b. If so, when?

A preliminary discussion occurred with the SGA Finance Committee on January 29, 2026. A formal presentation was made to the SGA Finance Committee on February 5, 2026, seeking approval to present to the full senate. Presentations to the Student Government Association Senate occurred on February 9, 2026, and on February 23, 2026.

c. If so, by whom?

Dr. Christopher Cole, Assistant Vice President for Auxiliary Operations and Student Services, led the presentations.

d. Description of the input from students

Students asked questions about operational restrictions within the contract with Aramark, including increasing the meal equivalency rate, removing the five-minute waiting period between meal swipes, and eliminating the five meals per day limit. Those issues can be negotiated; however, each item has a financial impact and would increase the cost of the food service contract.

e. Did the SGA take a position?

A motion to support the fee increase did not pass during the Student Government Association meeting on February 9, 2026. The SGA executive committee supported the development of a food committee to create opportunities for ongoing communication about the dining program.

4. Comparison to other PASSHE schools

a. Cost comparison – apples to apples (consistent with time frame and costs)

Prices listed in the cost comparisons are per semester and exclude the allotment of flex dollars provided with the meal plan as the flex amounts vary by institution. For example, the Weekly 19 at Slippery Rock University is offered at \$1,865 per semester and includes \$250 in flex dollars. The price to compare is \$1,615 (\$1,865 - \$250 = \$1,615). Only institutions that offer the same meal plan are listed in each category.

Dining Plan	Weekly 19		Dining Plan	Weekly 14		Dining Plan	Weekly 10
East Stroudsburg	\$1,610		Slippery Rock University	\$1,416		Cheyney	\$1,090
Slippery Rock University	\$1,615		Cheyney	\$1,477		Slippery Rock University	\$1,105
Cheyney	\$1,684		East Stroudsburg	\$1,515		East Stroudsburg	\$1,225
Commonwealth – Bloomsburg	\$1,832		West Chester	\$1,636		Shippensburg	\$1,374
Indiana	\$1,950		Shippensburg	\$1,643		West Chester	\$1,453
Commonwealth - Mansfield	\$2,055		Commonwealth - Bloomsburg	\$1,706		Commonwealth - Bloomsburg	\$1,538
PennWest – Clarion	\$2,250		Indiana	\$1,771		Indiana	\$1,567
PennWest - California	\$2,250		Commonwealth - Mansfield	\$1,815		Kutztown	\$1,670
PennWest – Edinboro	\$2,250		Commonwealth - Lock Haven	\$1,971		Commonwealth - Mansfield	\$1,691
Commonwealth - Lock Haven	\$2,283		PennWest – Edinboro	\$2,150		Commonwealth - Lock Haven	\$1,724
			PennWest – California	\$2,150		PennWest – Edinboro	\$2,050
			PennWest - Clarion	\$2,150		PennWest – California	\$2,050
						PennWest - Clarion	\$2,050

Dining Plan	Weekly 7		Dining Plan	Semester 175		Dining Plan	Semester 75
Slippery Rock University	\$779		Slippery Rock University	\$1,184		Slippery Rock University	\$526
Indiana	\$1,289		East Stroudsburg	\$1,445		PennWest - California	\$695
			Commonwealth - Bloomsburg	\$1,533		PennWest - Clarion	\$695
			Commonwealth - Mansfield	\$1,767		PennWest - Edinboro	\$695
			Indiana	\$1,834		East Stroudsburg	\$830
			Commonwealth - Lock Haven	\$1,924		Commonwealth - Mansfield	\$853
						Commonwealth - Bloomsburg	\$855
						Commonwealth - Lock Haven	\$1,066
						Indiana	\$1,080

Aramark is the current food service provider at Slippery Rock, Commonwealth (all campuses), East Stroudsburg, Indiana, Kutztown, Shippensburg, and West Chester. AVI FoodSystems is the current food service provider at PennWest (all campuses). Thompson Hospitality is the current food service provider at Cheyney. Millersville is self-operated.

If no other campuses increase meal plan fees for the coming year, the following changes could be expected:

- Weekly 19 – Slippery Rock moves from 2nd lowest to 3rd lowest at \$1,751/semester.
- Weekly 14 – Slippery Rock moves from lowest to 3rd lowest at \$1,535/semester.
- Weekly 10 – Slippery Rock retains the 2nd lowest at \$1,198/semester.
- Weekly 7 – Slippery Rock retains the lowest cost to compare at \$844/semester.
- Semester 175 – Slippery Rock retains the lowest cost to compare moving at \$1,283/semester.
- Semester 75 – Slippery Rock retains the lowest cost to compare at \$570/semester.

5. Additional Information – Life Cycle Maintenance Fund

Current balance of Dining Services Life Cycle Maintenance fund, excluding project funds listed below: \$1,079,691.

Annual contribution from operating funds to Life Cycle Maintenance fund: approximately \$328,640 (\$40 per meal plan per semester).

Projects in progress with committed Life Cycle funds:

Boozel Basement Ventilation	\$30,500
Rocky's Renovation – Phase 1	\$400,000

Future Plans for Life Cycle Maintenance and Reserve Funds:

Project Name	Recommended Year	Estimated Cost	
Repair Weisenfluh Porch	FY27	\$150,000	
Access Control – Boozel and Weisenfluh	FY27	\$100,000	
Replace Make-Up Air Unit Controls	FY27	\$450,000	
Total for FY27			\$700,000
Install Boozel Generator	FY28	\$400,000	
Rocky’s Renovation – Phase 2	FY28	\$1,700,000	
Total for FY28			\$2,100,000
Replace Boozel Windows	FY29	\$100,000	
Update HVAC Controls Weisenfluh	FY29	\$250,000	
Total for FY29			\$350,000

**FEE REQUEST
Parking Permits**

**2026-2027 Academic Year
Council of Trustees Information**

1. Background of Fee

a. What is the current fee?

Student parking permits are \$25.00 per year.

b. What does this fee cover?

The fee supports the Education and General budget that provides resources for the Parking and ID Office to manage permit allocations, the University Police to support enforcement activities, and Facilities and Planning for maintenance of the parking lots.

c. Five-year history of fee

Parking Permit Fee (Per Year)				
2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
\$25.00	\$25.00	\$25.00	\$25.00	\$25.00

The current fee for parking permits was approved for the 2008-2009 academic year.

2. Requested Change

a. Amount of increase requested

The University requests to increase the parking permit fee by \$75.00 for full-year permits, resulting in an annual permit fee of \$100.00. The University also requests to implement a one-semester permit fee of \$50.00 to provide a lower-cost option for students transferring into the University in January or graduating in December. Contingent on successful negotiations, the University also anticipates offering an option for an off-site parking permit for \$25.00 per year.

	One Semester	Annual
Current – On Campus	Not Offered	\$25.00
Requested – On Campus	\$50.00	\$100.00
Requested – Off-Site	Not Applicable	\$25.00

b. Why is this increase needed

The number of parking permits issued annually continues to increase, resulting in increased wear and tear on parking lots. The current fee is insufficient to cover maintenance expenses.

Parking Permit Fee Revenue and Lot Maintenance Expenses			
	FY23	FY24	FY25
Permit Revenue	\$141,850	\$150,550	\$148,100
Lot Maintenance Expenses	(\$352,132)	(\$362,197)	(\$956,567)
Operating Surplus/(Deficit)	(\$210,282)	(\$211,647)	(\$808,467)

If the fee increase is approved, the estimated revenue would be approximately \$445,000, which would cover the annual average cost of parking lot maintenance. Revenue generated from sales of off-site parking permits would be used to cover the facility lease agreement.

c. Alternatives that were explored before asking for this increase

The University has received numerous complaints from students and parents regarding overcrowding and lack of access to parking. The University is proposing a combination of strategies to address availability of parking spaces. The University intends to limit the over sale of residential parking permits to more accurately match the number of available spaces. Priority for permits will be given to upper-class students and first year students with significant extenuating circumstances. First year students who want to bring a vehicle to campus will be entered into a lottery and will be assigned a permit as space is available. The University intends to lease an off-site parking lot for additional parking capacity. A waitlist will be offered for students who do not secure a parking permit in the initial lottery.

d. What happens if this request is denied? Impact on student services, resources, budget, personnel?

If the fee increase is not approved, parking lot maintenance expenses will continue to exceed the revenue generated by the sale of permits. This could result in deferred maintenance issues with parking facilities.

3. Student input

a. Was this fee request presented to the student population?

Yes

b. If so, when?

A preliminary discussion was held with the Student Government Association Finance Committee on January 29, 2026. A formal proposal was submitted to the SGA Finance Committee on February 5, 2026. A presentation was made to the Student Government Association Senate on February 9, 2026.

c. If so, by whom?

Dr. Christopher Cole, Assistant Vice President for Auxiliary Operations and Student Services, led the presentations.

d. Description of the input from students

Students on the SGA Finance Committee were supportive of the proposal. Committee members suggested the permit fee of \$100 as the students expressed that most paid more for high school parking than SRU charges. Finance Committee members expressed appreciation that steps were being taken to address parking congestion on campus and offered ideas ranging from adding new parking lots to establishing permit restrictions and exemption policies. At the Student Government Association meeting, SGA Senators expressed concern about the use of a lot off campus. Senators expressed concern about transportation to and from the off-site lot even if the lot is located on the bus route for the SGA Happy Bus. Senators also expressed the opinion that higher parking fees should guarantee parking spaces.

e. Did the SGA take a position?

The SGA Senate did not pass a motion to support a parking fee increase to \$100 as recommended by the SGA Finance Committee.

4. Comparison to other PASSHE schools

a. Cost comparison – apples to apples (consistent with time frame and costs)

2025-2026 PASSHE Fee Comparison	
Surface Lot Parking Permit Fees	
University	Annual Fee
Slippery Rock	\$25
West Chester	\$30
Cheyney	\$30
Shippensburg	\$75
Kutztown	\$75
Commonwealth – Mansfield	\$80
Commonwealth – Lock Haven	\$80
Commonwealth – Bloomsburg	\$82
East Stroudsburg	\$100
PennWest – Edinboro	\$150
PennWest – Clarion	\$150
Millersville	\$150
PennWest – California	\$200
Indiana	\$225

Parking regulations vary considerably among State System institutions. Some institutions require residential students to park in designated lots or garages, which may cost hundreds of dollars more than the standard permit. Some institutions charge differential fees for residents and commuters. One institution does not permit first-year students to have vehicles on campus. Some institutions do not issue permits for students who live within walking distance to campus.

5. Additional Information

The number of parking permits issued annually continues to increase. Parking lots are near capacity during peak class times, and lots are completely full for special events. The lack of available parking results in student complaints and numerous citations for parking offenses. This is inconsistent with the commitment to provide an exemplary experience for our students. The tables below display the number of parking permits issued at the beginning of the fall semester and the number of parking spaces available to student permit holders:

Student Permits	Fall 2022	Fall 2023	Fall 2024	Fall 2025
Resident	1,578	1,726	1,783	1,842
Commuter	3,040	3,051	3,064	3,080
Total	4,618	4,777	4,847	4,922

Available Parking Spaces by Classification	
Resident	1,186
Commuter	908
Commuter shared with staff	400
Open with permit	895
Total	3,389

FEE REQUEST
Tuition Technology Fee

2026-2027 Academic Year
Council of Trustees Information

1. Background of Fee

a. What is the current fee?

Undergraduate (12 - 18 credits):

- Current rate for In-State is \$248 per semester
- Current rate for Out-State is \$377 per semester

Graduate (18 credits):

- Per credit rate of \$29 for In-State and \$41 Out-State

b. What does this fee cover?

The purposes of the technology tuition fee are: (1) to acquire, install, and maintain up-to-date and emerging technologies to enhance student-learning outcomes; (2) to provide equitable access to technology resources; and (3) to ensure, ultimately, that System graduates are competitive in the technologically sophisticated workplace. All hardware, software, databases, and other capital equipment procured with these revenues are to support student learning experiences. Examples of appropriate technology tuition fee uses include:

- Smart classrooms, including renovations to support technology-intensive learning.
- Computer labs.
- Technology-intensive scientific equipment.
- Learning content and content management software.
- Electronic media and library databases.
- Distance learning hardware/software.
- Distance Education development costs.
- Curriculum development costs for technology-based courses/programs.
- Staff for training, technical assistance, and technology maintenance.
- Distance learning coordinators.
- Training and professional development to create skills and materials integrating technology into the classroom.
- Faculty technology needs to support student learning and communication.
- Student learning assessment.
- Access to broadband and telecommunication services.
- Online student academic support services.
- Security solutions to protect student and institutional data.

c. Five-year history of fee

Fiscal Year	2016-17	2017-18	2018-19	2019-2020	2020-2021	2021-2022	2022-23	2023-24	2024-25	2025-26	2026-27
Annual Technology Fee	\$448	\$464	\$478	\$478	\$478	\$478	\$478	\$478	\$478	\$496	\$552
Dollar Increase	\$12	\$16	\$14	\$0	\$0	\$0	\$0	\$0	\$0	\$18	\$56
Percentage Increase	2.8%	3.6%	3.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	3.8%	11.3%

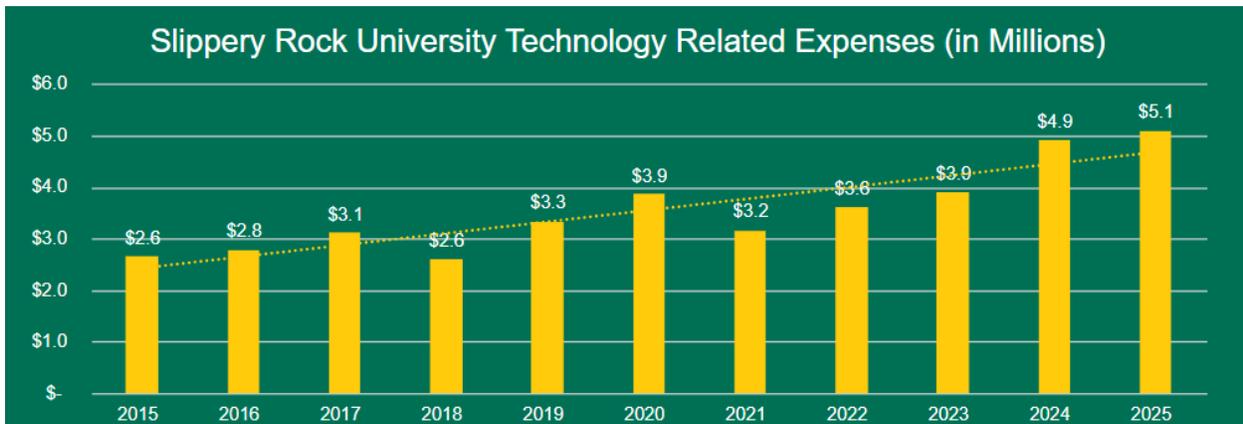
2. Requested Change

a. Amount of increase requested

The University is requesting a \$2.00 per credit increase, from \$21 to \$23 per credit, or \$276 per semester for Undergraduate In-State. The same percentage increase will apply to Out-of-State and Graduate pricing as well.

b. Why is this increase needed

- Cyber-attacks are the highest risk to a university’s continuing operations. Increased resources are required to support cyber security.
- The price of technology hardware continues to outpace inflation. The price of a laptop computer increased by \$250 per unit, increasing from \$1,525 to \$1,775.
- Salaries and benefit expenses for IT personnel increase each year.
- Technology related expenses (excluding personnel) have increased 97% over 10 years and 32% over the past five years.



Each 10% increase would yield approximately \$450,000 per year.

c. Alternatives that were explored before asking for this increase.

After an analysis of the number of warranty repairs, the cost of multi-year warranty was eliminated from computer purchases.

d. What happens if this request is denied? Impact on student services, resources, budget, personnel?

If the fee increase is not approved, enhancements to cyber security will be limited. Any decrease in personnel or hardware/software expenses will impact the educational experience for Slippery Rock University students.

3. Student input

a. Was this fee request presented to the student population?

Yes

b. If so, when?

The proposal to increase the Technology Fee was reviewed with the Student Government Association Vice President of Finance.

c. If so, by whom?

Carrie Birckbichler, Vice President for Finance and Administration, Chief Financial Officer

d. Description of the input from students.

The Vice President understands the increasing cost of technology and the trickle-down effects of a cyber-attack on the reputation of Slippery Rock University.

e. Did the SGA take a position?

No

4. Comparison to other PASSHE schools

a. Cost comparison – apples to apples (consistent with time frame and costs)

**Technology Tuition Rate
Undergraduate In-State**

	Actual 2024-25	Approved 2025-26	Change
West Chester	\$478.00	\$804.00	\$326.00 68.2%
PennWest	\$478.00	\$768.00	\$290.00 60.7%
Commonwealth	\$478.00	\$718.00	\$240.00 50.2%
Kutztown	\$478.00	\$670.00	\$192.00 40.2%
Millersville	\$478.00	\$598.00	\$120.00 25.1%
East Stroudsburg	\$478.00	\$526.00	\$48.00 10.0%
Slippery Rock	\$478.00	\$496.00	\$18.00 3.8%
Cheyney	\$478.00	\$496.00	\$18.00 3.8%
Indiana	\$478.00	\$496.00	\$18.00 3.8%
Shippensburg	\$478.00	\$496.00	\$18.00 3.8%

PASSHE universities considering an increase in the Tuition Technology Fee for 2026-27 include: Commonwealth, IUP, Millersville, Shippensburg, and West Chester.

5. Additional Information

N/A

FEE REQUEST
Student Life Enhancement Fee

2025-2026 Academic Year
Council of Trustees Information

1. Background of Fee

a. What is the current fee?

\$5 per credit hour for undergraduate students (average full-time student: 15 x \$5 = \$75 per semester/\$150 per year)

b. What does this fee cover?

The fee serves as the primary source of funding for the division of student affairs including programming, activities, student engagement offices, and student support offices. This fee provides the services necessary to provide a positive campus experience and engender student success. There are 3 full-time positions, 6 graduate assistantship positions, and numerous student positions which are paid for through this fee. All of these positions provide direct engagement and support opportunities for students. The offices and programs paid for through the Student Life Enhancement Fee have a direct impact on student satisfaction and retention.

c. Five-year history of fee

Student Center Fee (Per Semester)				
2019-2020	2020-2021	2021-2022	2022-2023	2023-2024
\$5 per credit hour	\$5 per credit hour	\$5 per credit hour	\$5 per credit hour	\$5 per credit hour

The current fee for the Student Center was approved for the 2011-2012 academic year.

2. Requested Change

a. Amount of increase requested

The University requests to increase the Student Life Enhancement Fee \$1 per credit hour for undergraduate students. If approved, the average full-time student would see an increase from \$75 per semester (\$150/year) to \$90 per semester (\$180/year). This would be a 20% increase.

b. Why is this increase needed – show budget

The units in Student Affairs work within their allotted budgets each semester and are not allowed to run deficits. As the fee has never been raised since inception, Student Affairs managers simply cut programs, activities, etc. to balance their budgets. They have worked very hard to do more with less as prices continue to increase every year. The biggest cost increases impacting the Student Life Enhancement Fee include personnel, transportation, food, and supplies. Salaries, wages, and benefits increase at an average of 3% to 7% every year. Transportation expenses in this fee are mostly spent on charter buses for students. Over the past five years, the CPI for transportation jumped 21% in 2021 and then maintained steady increases between 1% and 3% each subsequent year. Catering costs have increased 21% in the

last five years. In sum, costs across the board have risen without any change in revenue. We have simply cut programs and events in order to navigate these cost increases.

For a good example of how expenses have increased, we can examine the amount of funding we spend on Week of Welcome (WOW) which celebrates the start of the academic year for all of our students. In 2017, the total amount spent on WOW was \$46,863. While we have made changes to keep the events and programs fresh for students, very similar offerings cost us \$60,321 in Fall 2025. This is a 28% increase in costs. In order to absorb these increases, we have shifted money from other programs and activities in the Student Life Enhancement Fund. In simpler terms, we are cutting student activities in order to host WOW at the level needed to positively impact the student experience.

c. Alternatives that were explored before asking for this increase

The only alternative available to combat rising costs is to cut programs, activities, and services.

d. What happens if this request is denied? Impact on student services, resources, budget, personnel?

Student Affairs will continue to cut programs, activities, and services. This means fewer events for students, lower engagement, and decreased sense of belonging at the university.

3. Student input

a. Was this fee request presented to the student population?

No

b. If so, when?

c. If so, by whom?

d. Description of the input from students

e. Did the SGA take a position?

4. Comparison to other PASSHE schools

a. Cost comparison – apples to apples (consistent with time frame and costs)

The Student Life Enhancement Fee is not a standard fee at all PASSHE Universities. The table below represents the best comparisons available.

2025-2026 PASSHE Fee Comparison		
University	Current Annual Fee	Most equivalent fee based on description
Shippensburg	\$650	Student Success Fee
PennWest	\$550	University Services Fee

Kutztown	\$512	Campus Support Fee
IUP	\$510	Student Services Fee
East Stroudsburg	\$500	Student Success Fee
Slippery Rock	\$150	SLEF
Millersville	\$1500	General Services Fee
Cheyney	\$1355	General Fee
Commonwealth	\$1462	Student Services Fee
West Chester	N/A	N/A

Slippery Rock University currently ranks lowest when compared to other PASSHE institutions who charge a fee that enhances the student experience.

5. Additional Information – Life Cycle Maintenance Fund

N/A