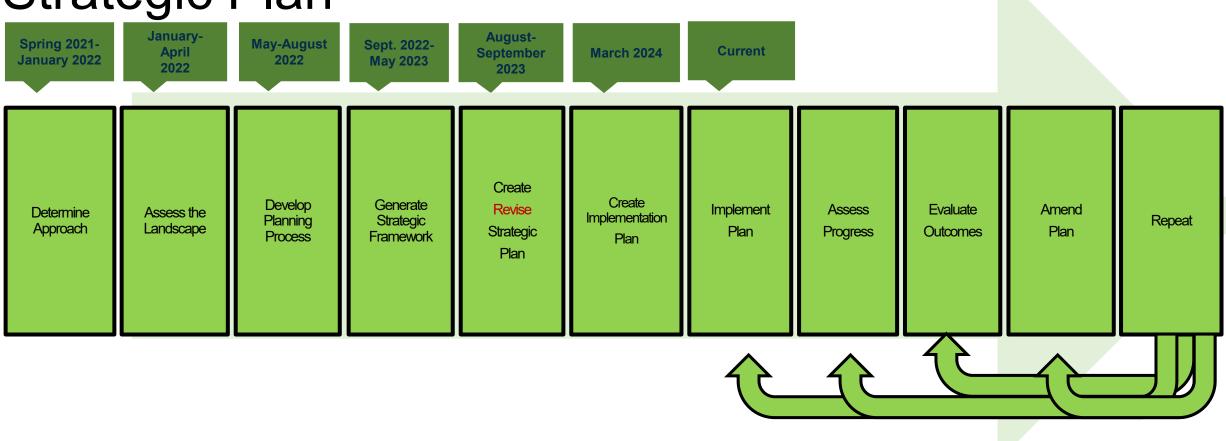






Strategic Plan



Pillar 1: Inclusive Culture

- 1.1 Recognition and Engagement: creating new staff/non-teaching faculty awards to be merged with current faculty awards. An all-inclusive celebratory recognition event is being planned for spring 2026.
- 1.2 Advance Access and Belonging: finalizing inclusive faculty search procedures; converting academic life coaches to permanent positions.
- 1.3 Communication and Branding: reinventing social media position for divisional needs; revising SRU Campus Update to be division-specific; launched new brand platform following MOCA assessment; continued *This Week at the Rock* and *Rock Roundup* series.
- 1.4 Training and Support: implementing monthly micro-trainings for clerical staff; enhancing SRU Concern Center visibility across campus.





Climate and Culture

- Information and listening sessions
 - DEIB Task Force 6/22
 - DEIB Advisory Board 7/12
 - DEI Assessment Committee 7/18
 - APSCUF Social Justice Committee 7/18
 - DEI Designation Committee 7/23
 - PASSHE CDO 8/12
 - Office of Global Engagement staff -8/26
 - Interim Chief Diversity Officer
 - Survey
 - Cabinet
 - Job description
 - Title Culture & Climate
 - Search Firm

Pillar #1 Advance access and belonging practices and awareness across campus





Climate and Culture

- Working Group
- Working under the PASSHE model
- Met three times to explore options -
 - Wayne Forbes
 - Kari-Anne Innes
 - Jenny Kawata
 - Amanda Nichols
 - Becky Thomas
 - Michael White
 - Owen Maharg



Executive Director Climate, Culture, and Compliance

Keshia Booker



Org Chart 2025 Karen Riley President University SRU Foundation **Athletics David Wilmes** Troy Miller Carrie Birckbichler Michael Zieg Holly McCoy Keshia Booker Ken Bach Tina Moser Michael May Academic Affairs Financial Management niversity Advancement Chief of Staff Executive Director, **Human Resources** Student Affairs Admissions Athletics University Marketing and Campus Climate, Culture, Communications University Marketing and Budget/Controller Career and Academic Campus Recreation Benefits umni Engagement and Compliance Academic Record and Communication Progress Registration Finance, Analytics and Labor Relations Cooperative Activities **Decision support** Academic Administration Financial Aid and Agency RTK Officer **Scholarships** Disability Services Payroll Facilities, Environmental **Board Relations** Academic Innovation Safety and Sustainability Residence Life Professional Development Trustee Relations Center for Teaching and Information and Learning Title IX Administrative **Technology Services** College of Business College of Education Police College Engineering and **Student Services**

Pillar #1 Advance access and belonging practices and awareness across the campus.
Pillar #4 Structured for success

College of Health Professions

College of Liberal Arts
Honors College



Pillar 2: Academic Discovery

- 2.1 Excellence and Goal Attainment: launching new Nursing Program; admissions underway; expanding participation in work-based learning.
- 2.2 Premier Student Experience: upgrading engineering and nursing facilities; implementing DocuSign for academic and compensation forms; highlighting campus study spaces for finals.
- 2.3 Retention and Completion: maintaining year-over-year retention momentum through targeted initiatives.
- 2.4 Expanding Learning Pathways: developing BAS degree with Eastern Atlantic States Regional Council of Carpenters; launching apprenticeship through CTRA Grant; initiating SRU–CCBC Aviation Program collaboration.





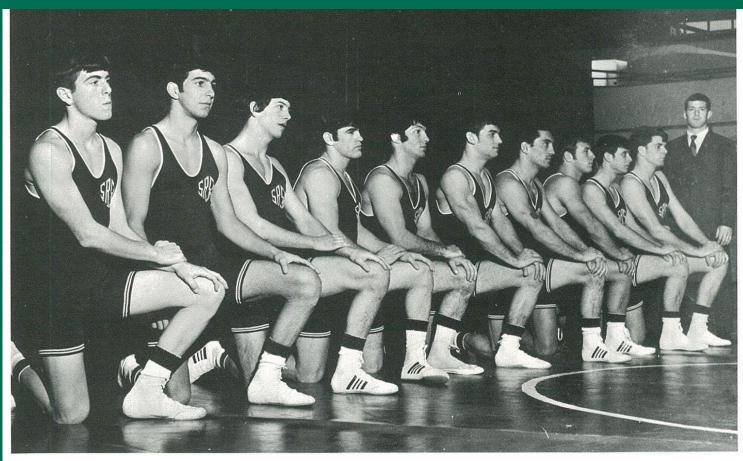
Women's Flag Football



- Launched club 2025
- NCAA vote on Women's Flag January 2026
- Convening a planning and advisory team
- Anticipated launch 2027
- Funds have already been donated to support Women's Flag
- \$1M goal 3-year runway

Pillar #2 Provide an exemplary student experience Pillar #4 Diversify revenue streams – grants and gifts

Wrestling is coming back to The Rock



Left to right: Hilgar, Faigante, Chalfant, Beckel, Pawlish, Dzeidzic, DeMeo, Shellhorn, Grobe, Enos, Coach Powell.

- Long history
- 3-year runway
- \$2M goal
- Anticipated launch 2027

Pillar #2 Provide an exemplary student experience Pillar #4 Diversify revenue streams increase grants and gifts

Haverlack College of Business - \$5M



Pillar #2 Provide an exemplary student experience Pillar #4 Diversify revenue streams increase grants and gifts



Pillar 3: Community Impact

- 3.1 Community Engagement: establishing central 'front door' for community partnerships.
- 3.2 Educational Outreach: creating annual community engagement report template; expanding high school partnerships for early-college programs.
- 3.3 Alumni and Industry Partnerships: forming Jump Start alumni network and mentor connections; revising alumni engagement plan with stakeholder input.
- 3.4 Sustainability Practices: developing comprehensive Sustainable Energy Plan.





Pillar 4: Financial Stewardship

- **4.1 Operational Efficiency**: restructuring School of Business departments; implementing zero-based budgeting for FY 2025–26; upgrading classroom technology; streamlining IT support; Office of Climate, Culture & Compliance.
- 4.2 Revenue Diversification: developing scholarship campaign case statement; implementing Events Development Plan.
- 4.3 Alignment and Standardization: standardizing budget and prioritization processes across colleges.



Financial
Sustainability
and Resource
Stewardship



Grants Pillar #4

	Program	Funder	Amount
Theresa Phipps Melanie Anderson	HCOB	Internal Audit Foundation	\$5,000
Michelle Amodei	COE	Northwest Professional Development Organization through the PA Office of Child Development and Early Learning	\$15,525
Nicole Dafoe	COE&S	Construction Industry Advancement Program of Western Pennsylvania	\$1,396
Shawn Davis	COE&S	U.S. Department of the Interior	\$4,174
Nikhil Ahuja Joseph Robare	COHP	Truth Initiative	\$19,842
Betsy Kemeny Courtney Gramlich	COHP	U.S. Department of Veterans Affairs	\$76,500
Natalie Burick	Student Affairs	U.S. Department of Education	\$229,000





Outreach to Governmental Officials

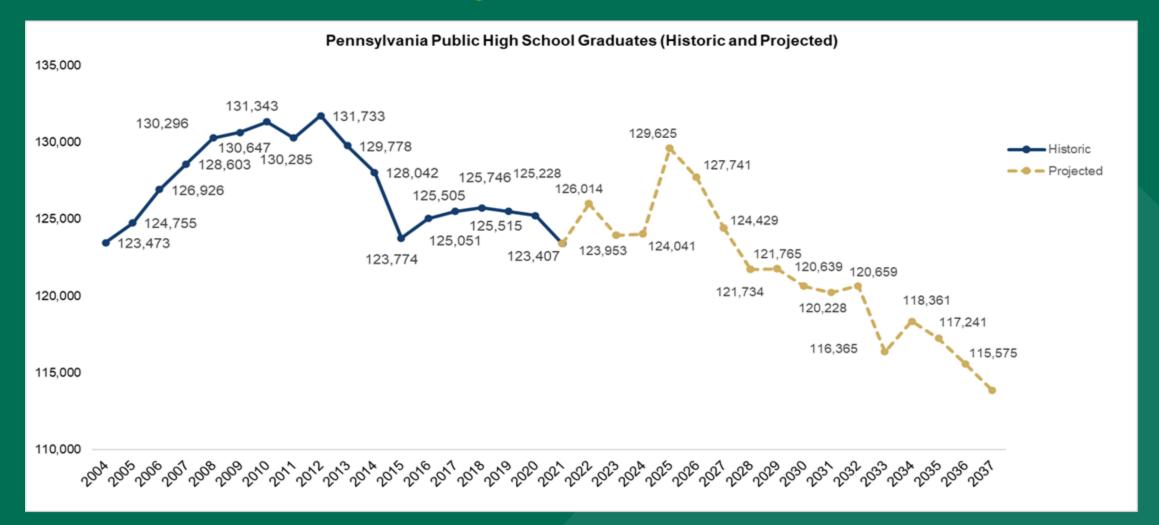
- Campus visit Senator Devlin Robinson
- Zoom meeting Senator Lyndsay Williams
- Campus meetings: Commissioner Albert "Chip" Abramovic, Tim Heffernan, and Rep. Marci Mustello
- Football games: Mayor Longo, Commissioner Boozel, Rep. Mustello, Rep. Scialabba
- Bi- Monthly meetings with County Commissioners
- Pennsylvania Rural Population Revitalization Commission
- Ireland Pennsylvania Trade Commission





We have so much to celebrate...

and we have strong headwinds ahead.





Thank You

Questions

